



Ministry of Economy and Finance

General Secretariat, Steering Committee
of the Public Financial Management Reform

No: 174.NEF1.GSC.....

Phnom Penh, 17... May 2017

Mr. So Sokbunthoeun

Public Sector Specialist and TTL
The World Bank Cambodia Country Office
113 Norodom Boulevard, Phnom Penh, Cambodia.

Subject: Submission of Interim Unaudited Financial Reports as of 31 March 2017
Public Financial Management Modernization Project-Grant No. TF015434


Dear Ms. Leah April,

We are pleased to submit herewith Interim Unaudited Financial Reports (IFRs) of Public Financial Management Modernization Project as of 31 March 2017.

The IFRs comprise of (1) Executive Summary of Progress Report (2) Project Balance Sheet, Statement of Sources and Uses of Funds by Disbursement Category, Use of Fund by Project Component (3) Procurement Monitoring Report for Goods, Consultant Services, Training & Workshop and Procurement Tracking Forms and (4) Annexes.

Should you have any comments in this regard, please contact us.

Thank you for your kind assistance and cooperation.

Yours faithfully, 



Hel Chamroeun

Acting Secretary General
General Secretariat, PFMRS

CC: H.E. Aun Pornmoniroth
Senior Minister, Ministry of Economy and Finance
Chairman of the PFMRS



MINISTRY OF ECONOMY AND FINANCE
PUBLIC FINANCIAL MANAGEMENT REFORM PROGRAM
Public Financial Management Modernization Project (PFMMP)

INTERIM UNAUDITED FINANCIAL REPORT (IFR)

(JANUARY – MARCH 2017)

Prepared by
General Secretariat, Steering Committee of the Public Financial
Management Reform (GSC)

May 2017

Kingdom of Cambodia
Nation Religion King

Ministry of Economy and Finance (MEF)

Public Financial Management Reform Program (PFMRP)

Public Financial Management Modernization Project (PFMMP)

Grant No.: TF015434

Start Date: 07 November 2014

Completion Date: 14 May 2016 Revised Completion Date: 14 May 2017

INTERIM UNAUDITED FINANCIAL REPORT

Period: 01 January - 31 March 2017

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1. EXECUTIVE SUMMARY OF PROGRESS REPORT

1.1 SUMMARY OF ACTIVITIES

A. Project Overview

In December 2004 the Royal Government of Cambodia (RGC) adopted the Public Financial Management Reform Program (PFMRP), which is a long-term reform program based on stage/platform approach that addresses the overarching and systemic public financial issues. It remains a sector-wide approach.

On 07 November 2013, Public Financial Management Modernization Project (PFMMP) was established to build on the successes of the ongoing Public Financial Management and Accountability Project (PFMAP). Total proposed project cost and financing are USD 12 million, agreed to be financed by standalone Recipient Executed Trust Fund (RETF), Investment Project Financing (IPF) under the Public Financial Management Trust Fund. With the additional financing contributed to the project in the amount of USD 7,600,000 in letter dated April 21, 2015, the total estimated financing amount is around USD 19,600,000.

The release of financing from the European Union and Sweden through the World Bank as Trust Fund Administrator has been proceeded as a tranche basis. Based on the final fund released, the total Grant made available to PFMMP Project is less than the initial estimation due to the fluctuation between Euro and US Dollar and finally the total accumulated figure is recorded in the amount of USD 18,796,197 as the following:

- Initial Grant Amount : USD 5,903,013 (Refer to Grant Agreement dated 07 Nov 2013)
- Additional Financing: USD 7,600,000 (Refer to 1st Amendment dated 21 April 2015)
- Next Contribution: USD 2,000,000 (Refer to 2nd Amendment dated 05 May 2016)
- Next Contribution: USD 2,115,319 (Refer to 3rd Amendment dated 26 October 2016)
- Final Contribution: USD 1,177,865 (Refer to 4th Amendment dated 30 December 2016)

The core PFMMP project development objective is to enhance public financial management through two main components:

- (i) strengthening revenue mobilization strategy and implementation monitoring and
- (ii) improving budget execution process through the acquisition and implementation of FMIS. Summary of activities under these components is highlighted below.

B. Progress Activities

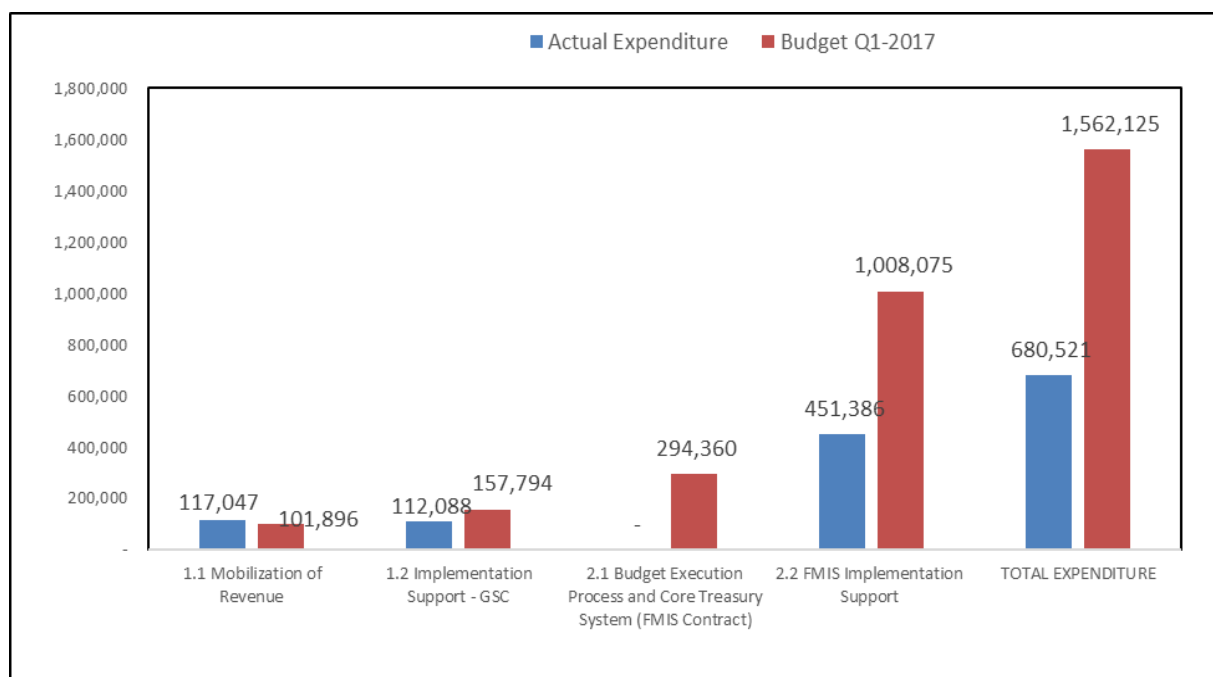
A Revised AWPB (September-December 2016) and AWPB Q1-2017 has been prepared and submitted to the World Bank on 22 September 2016 based on the understanding that the total Grant Amount would be USD 19,600,000. But when the actual amount is only USD 18,796,197, budget revision could not be approved and instead the project received NOL from the World Bank to use fund available for outstanding commitment and some prioritized activities. For financial year 2017, budget worksheet can be referred to GSC Letter No. 001 MEF/GSC dated 03 January 2017 requesting NOL from the World Bank for Deferred Designated Account Recovery. In this regard, total amount of budget from January-May 2017 is USD 2,096,689.

In the 1st quarter of 2017, PFMMP Project disbursed USD 680,521 or 44% comparing with the quarterly budget of USD 1,562,125. The huge differences were due to the cancellation of the contract for printing and supply 16,000 Books for GS-MEF, no request for FMIS Contract, less spending on Consultant Service and delay in some Training activities. Summary of project progress report by component and by category is shown in Section B.1 and B.2 below.

B.1 PROGRESS OF COMPONENT 1: Strengthening Revenue Mobilization Strategy and Implementation Monitoring/Support

Table 1: Summary Project Disbursement by Component for Q1-2017

No.	Project Components	Disbursement from January – March 2017 (USD)			
		Budget	Actual	Variance	Different (%)
1	Strengthening Revenue Mobilization Strategy and Implementation Monitoring				
1.1	Mobilization of Revenue	101,896	117,047	(15,151)	15%
1.2	Implementation Support-GSC	157,794	112,088	45,706	29%
Total Component 1		259,690	229,135	30,555	12%
2	Improving Budget Execution Process through the Acquisition and Implementation of FMIS				
2.1	Budget Execution Process and Core Treasury System (FMIS Contract)	294,360	-	294,360	100%
2.2	FMIS Implementation Support	1,008,075	451,386	556,689	55%
Total Component 2		1,302,435	451,386	851,049	65%
TOTAL EXPENDITURE		1,562,125	680,521	881,604	56%



COMPONENT 1.1: Mobilization of Revenue

Total budget under this sub-component in the amount of USD 101,896 was anticipated to mainly support implementing General Departments in training activities. From financial perspective, total disbursed amount was USD 117,047 or 115% of the budget. This mainly resulted from pending payment of the previous quarter, particular payment for the purchase of 2 SUV Vehicles for GDEFPF. Major progress under this sub-component are highlighted under respective Implementing General Departments.

General Department of Economic Policy and Public Finance (GDEFPF)

Since the project closing date is approaching, budget for GDEFPF during this quarter is only for the Supply of Computer Equipment which was completely delivered since the previous quarter. In contrast, pending payment for the supply of 2 SUV vehicles which was anticipated in previous quarter was just released this quarter. Therefore, there was no matching between the reporting of actual expenditure and budget plan.

General Department of Taxation (GDT)

- Four Local Analysts for Revenue Forecasting Model continues to provide technical support to GDT.
- After reallocating budget from recruiting International Consultant, GDT has arranged two study visits to gain more experiences, lesson learned and input for preparing draft law on Personal Income Tax-PIT and Capital Gains Tax-CGT. The first visit was held in Korea in December 2016 and the other held in China in March 2017.
- Dissemination Workshop on Enhancing Tax Culture co-organized by GDT and GDCE could not be conducted as schedule since it needs approval from both agencies and a well-planned agenda.

General Department of State Property and Non-Tax Revenue (GD-Non Tax)

Consultation workshop on sub-decree on non-tax revenue management was initially planned in previous quarter and finally it was held on 16 February 2017 after the document was finalized.

COMPONENT 1.2: Implementation Support-GSC

During the 1st Quarter 2017, GSC could totally disburse USD 112,088 or 71% against the budget of USD 157,794. All planned activities were conducted and the underspend 29% was mainly due to the delay of Study Tour to South Africa on PFM Reform. Summary progress is highlighted below:

- *Concept Note for Capacity Building*: was designed to guide the preparation and implementation of capacity building plan within GSC. Internal Meeting was held on 19 January 2017 at Battambang Province to review the draft paper.
- *Interim Unaudited Financial Report*: IFR for Q4-2016 was completely prepared and timely submitted to the World Bank.
- *PFM in a Changing World*: based on the approved budget, 4 government officials from GSC and GS-MEF were financed to attend training on PFM in a Changing World at Harvard Kennedy School from 08-13 January 2017. The topic was quite relevant and help improve understanding of PFM management in global context.
- *Annual GSC Retreat*: was held on 25-26 January 2017 at Sihanouk Ville Province. It was an important event for GSC to review annual performance in 2016 and prepare Work Plan and Budget for Year 2017.
- *PEFA Forum*: was originally not under the annual work plan but concerning its relevant and based on case-by-case approval from the World Bank, GSC officials were nominated to attend Asia and the Pacific Practitioner Forum on PEFA in the Philippine organized from 28 February – 02 March 2017.
- *Physical Count of Fixed Assets*: as part of internal control, GSC Admin and Finance Officials had conducted central and provincial missions during January – February 2017 to check and verify fixed assets under the PFMRP. The report will then be prepared and submitted to GSC Management for approval.
- *CAP3*: Though Consolidated Action Plan 3 has been compiled and announced for implementation since 2016, detail revision is needed. Following several meeting and discussion, the revised paper was finalized and approved.

- *Workshop on PIM:* General Department of International Cooperation and Debt Management organized a Consultation Workshop on draft Sub-Decree on Public Investment Management on 07 February 2017. The Sub-Decree would cover Public Investment Projects funded by National Budget, External Funded Project and Public-Private Partnership. Specific overall guiding principles/manual by different financier will then be developed afterward.
- *Implementation Support Mission:* GSC Management and Official had fully cooperated with World Bank Group to undertook a mission from 06-15 February 2017 to review PFMMP implementation. Recommendation on Financial and Procurement Management has been taken into account with follow up actions.
- *Cross Cutting Issues of the 3 Reform:* as an interaction mechanism, GSC Management and Officials usually attended meeting, discussion and joint presentation organized by PAR and D&D.

B.1 PROGRESS OF COMPONENT 2: Improving Budget Execution Process through the Acquisition and Implementation of FMIS

COMPONENT 2.1: Budget Execution Process and Core Treasury System

Significant FMIS progress can be summarized based on the 5 major Phases, in which all Phases were completely achieved. The remaining tasks are mainly related with two-years warranty period starting from 28 April 2016, the date of the approval on the Final System Acceptance of FMIS as a complete, integrated system and the balance payment is only USD 588,721 or 6% of the contract amount.

Table 2: FMIS Major Activities by Phase

Description	Major Activities	Status
1. Interception Phase	FMIS Project Plan	100%
2. Elaboration Phase	To be Business Process	100%
3. Construction Phase	System development and configuration	100%
4. Transition Phase	Training and testing	100%
5. Production Phase	Pilot and roll-out (system go-live)	100%

COMPONENT 2.2: FMIS Implementation Support

To support FMIS Implementation, the project disbursed USD 451,386 or only 45% comparing with the budget plan of USD 1,008,075. The huge gap was mainly resulted from the cancellation of the contract for printing and supply of 16,000 Books for GS-MEF, pending payment under procurement packages, and delay in some training activity.

General Department of Budget (GDB)

- Six local Budget Assistants have been recruited to support Financial Affair Department in budget entry into the FMIS System.
- Two procurement packages were completed and delivered to GDB including (1) the supply for printing 500 Books of Budget in Brief and (2) the supply of one unit of SUV Vehicle.
- Internal retreat of GDB to review the training material for program budgeting and related agenda was held in Phnom Penh on 05-06 January 2017. Later on, 2 sessions of Program Budgeting Training were co-organized by EFI and GDB in February.

- On 13-17 March 2017, GDB has conducted a study visit in France on Performance Based Budgeting under PFMMP and RGC Budget. Senior government officials from relevant General Departments attended the event.

General Department of Sub-National Administration and Finance (GDSNAF)

Budget for GDSNAF during this quarter is for the Supply of Computer Equipment and a consultation workshop on Program Budgeting for Sub-National Administration. As a result, the equipment was delivered and paid since the previous quarter while the training will be delayed to next quarter. In contrast, pending payment for training held in December 2017 jumped into this quarter reporting period and therefore there was no matching between actual expenditure and budget plan.

General Department of Public Procurement (GDPP)

International Advisor has been recruited and was on board to support GDPP in Procurement Rule and Regulation since 3rd quarter 2016. The whole assignment could not be achieved as planned and the contract was then terminated.

General Department of National Treasury (GDNT)

- The Supply and Delivery of Server Equipment for GDNT was finally completed after two rounds of procurement process. In addition, 2 units of SUV vehicles were also completely procured and delivered.
- Other Progress activities can be seen in series of on-going provincial missions to strengthen General IT Capacity for Provincial Treasuries.

General Secretariat of MEF (GS-MEF)

- Contract for printing and supply 8,000 Books of Public Finance Compendium and 8,000 Books of State Property and Non-Tax Revenue in the amount of USD 479,360 were terminated due to slow reviewing of proofreading document and source document and the possibility of non-deliverable before project closing date.
- In 2016, Legal Affairs Department planned to organize four regional workshops on the effectiveness of legal provision dissemination for Sub National Administration by focusing on PFM Reform, Budget Framework, Procurement Procedure, the Role of Public Accountant and State Property Management. As of limited budget, only the first and second workshops were held in 2016, while the third workshop was organized in this quarter and the final one is planned in April 2017.

FMIS Working Group (FMWG)

During the reporting period FMWG has received technical assistants from international PeopleSoft Functional Advisor and Trainer and 45 Local ICT and BA Consultants for the ongoing FMIS Project Implementation. In addition, major progress can be seen as the following:

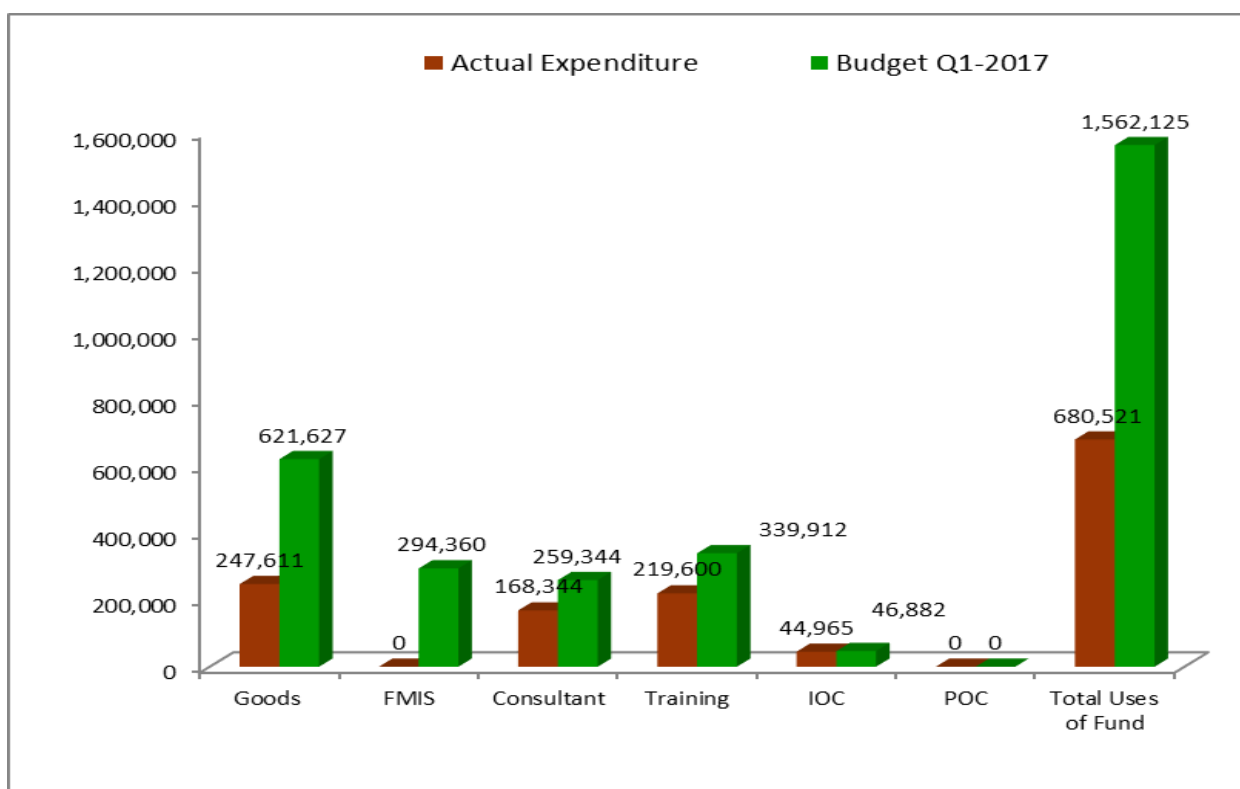
- Two procurement packages were completed including printing 450 Books of SOP/FMIS and the supply of Electricity and Network Flukes for FMIS.
- *Provincial Missions:* on-going missions have been conducted to provide technical assistant and on-site support for FMIS System.
- Based on case-by-case NOL from the World Bank, GDNT and FMWG officials were financed to attend PEMNA Meeting in Thailand on 01-02 March 2017.
- On 22 February 2017, the launching of FMIS Phase II was organized at Sokha Hotel, Phnom Penh.
- As part of capacity building plan, FMWG proposed to select JM Asia as a service provider for 9 courses of customized soft skill training for FMIS Staff.

1.2 VARIANCE ANALYSIS BY DISBURSEMENT CATEGORY ITEMS

The Table below shows the financial performance under each category of PFMMP by comparing the actual disbursed amounts against the budget projection in the reported quarter.

Table 3: Summary Project Disbursement by Category

No.	Category Expenditure	Disbursement from January – March 2017 (USD)			
		Budget	Actual	Variance	Different (%)
1	Goods-FMIS	294,360	-	294,360	100%
2	Goods-General	621,627	247,611	374,016	60%
2	Consultant Service	259,344	168,344	91,000	35%
3	Training & Workshop	339,912	219,600	120,312	35%
4	Incremental Operating Cost	46,882	44,965	1,917	4%
Total		1,562,125	680,521	881,604	56%



Goods-FMIS: approval on the Final System Acceptance of FMIS as a complete, integrated system was issued since 28 April 2016, (28 extra days) from 31 March 2016 as final project milestone. Cumulative contract expenditure as of March 2017 was USD 8,800,168 or 94% of contract amount of USD 9,388,889. Referring to the contract agreement, the remaining balance of USD 588,721 will be paid quarterly in arrears on submission and purchaser's approval of invoice. However, since the project closing date comes before the warranty period, 24 months from operational acceptance of the system or 27 April 2018, GSC informed FMWG during a meeting on 14 February 2017 to request final payment for FMIS contract by demanding the Supplier to submit the following document:

- Invoice from the supplier along certified by FMWG
- Unconditional Bank Guaranty opened in Commercial Bank in Cambodia figuring the same amount of the claim.
- New Performance Security Reduced to 2.5% of the Contract Price, exclusive of recurrence cost

Goods-General: the project could disburse only USD 247,611 or 40% against the budget of USD 621,627. The main reasons of underspend were due to the cancellation of the contract for the supply of 16,000 books for GS-MEF, pending payment for the supply of office equipment for GSC and saving amount from the purchase of server equipment for GDNT.

Consultant Service: actual expenditure in the amount of USD 168,344 was made to the National and International consultants of PFMMP, which was around 65% compared to the budget plan of USD 259,344. Significant underspend can be seen as the following:

- Contract for Video Communication for FMWG was terminated due to less demand from management.
- Contract for Procurement Rule and Regulation Advisor was expired and GDPP did not request for extension since the consultant could not provide appropriate output.
- Contract for FMIS Penetration Testing Service is processing and full payment will be claimed in the coming quarter.

Training & Workshop: similar to Consultant Service Category, the project could disburse only USD 219,600 or 65% again the budget of USD 339,912. Most of training activities proposed by line General Departments were conducted as schedule, while few others mentioned below are behind the timetable leading to low disbursement rate during the reporting period.

- Workshop on Enhancing Tax Culture co-organized by GDT and GDCE
- Consultation Workshop on Program Budgeting for Sub-National Administration
- Study Tour to South Africa on PFM Reform

Incremental Operating Cost: the actual disbursed amount under this category was USD 44,965 or 96% comparing with the budget of USD 46,882. No significant difference was found.

1.3 CONSOLIDATED ANNUAL WOK PLAN AND BUDGET 2017

In view that there are only four months and a half left for project implementation and subjected to limited fund available, the project did not prepare Annual Work Plan and Budget 2017 in broad picture and instead only pending contract commitment and prioritized activities are taken into account. Total Budget 2017 in the amount of USD 2,096,689 can be seen by adding the projection period from January to May 2017 that the World Bank provided NOL on 29 November 2016.

Table 4: Disbursement Projection from December 2016 to May 2017

No.	Category Description	Monthly Disbursement Projection						
		Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Total (\$)
I	Goods Category	144,047	171,947	53,000	691,040	233,680	147,180	1,440,895
1	FMIS Contract Payment		147,180		147,180	147,180	147,180	588,721
2	Printing and Supply of 16000 Books for GS-MEF				479,360			479,360
3	Supply of 4 Units of SUV for GDNT and GDPFP	130,000						130,000
4	Supply and Installation of 25 Units of Auto Voltage and 25 Units of Generator for FMWG	14,047						14,047
5	Supply of 9 Units of Desktop, 5 units of Laptop, 1 Unit of Camera and 1 Unit of Projector for GDEPFP and GDSNAF.		19,767					19,767
6	Supply of Maintain and support the electricity work for FMIS (Fluck Electricity Testing) for FMWG			18,000				18,000
7	Printing and Supply of 450 Books of SOPs for FMWG		5,000					5,000
8	Supply of Server Equipments' (2 Servers, 2 UPS for Servers, 1 Rack, 2 Monitors and Dital Cameras) for GDNT				52,000			52,000
9	Supply of 9 Units of Laptop, 3 Units of Printer and 2 Units of Digital Camera for GSC				12,500			12,500
10	Database Management System for GDSPNRT					21,000		21,000
11	Printing Program Budgeting Guideline for GDB					5,500		5,500
12	FMIS Software Licenses					60,000		60,000
13	Supply and Delivery one unit of SUV Vehicle for GDB			35,000				35,000

No.	Category Description	Monthly Disbursement Projection						
		Dec-16	Jan-17	Feb-17	Mar-17	Apr-17	May-17	Total (\$)
II	Consultant Services Category	96,531	99,734	118,805	40,805	65,805	53,458	475,138
1	External Audit Service for Year 2016 and Year 2017						5,000	5,000
2	Procurement Rule and Regulation Advisor for GDPP		35,429					35,429
3	Supply of FMIS Penetration Testing Services for FMWG		36,000					36,000
4	PeopleSoft Functional Advisor	70,386						70,386
5	24 Local Consultants (BA,ICT, Change Mgt., Electricity Engineer) for FMWG	13,500	13,500	13,500	13,500	13,500	20,250	87,750
6	Additional 22 Local Consultants (BA,ICT, Change Mgt., Electricity Engineer) for FMWG			12,500	12,500	12,500	12,500	50,000
7	4 Analysts for Tax Revenue Forecasting Model Development (Local Consultant), tax inclusive	4,800	6,500	6,500	6,500	6,500	9,750	40,550
8	GSC Contracted Staff (FC, Administrative Officer, Procurement Officer, Accountant, IT Officer)	6,040	6,500	6,500	6,500	6,500	3,250	35,290
9	6 Budget Execution Assistant	1,805	1,805	1,805	1,805	1,805	2,708	11,733
10	Video communication for FMWG			13,000				13,000
11	PeopleSoft Technical Advisor (this budget line will be used to cover PeopleSoft Functional Advisor)			65,000				65,000
12	International TA for Budget Classification					25,000		25,000
III	Training and Workshop Category	166,100	199,912	140,000	-	5,000	-	511,012
1	Oversea study tour to India on KPIs and M&E	46,000						46,000
2	In-house training on Revenue Forecasting Model + Provincial Mission	8,000						8,000
3	Consultation Workshop on PB for SNAs		14,500					14,500
4	Study Tour to Australia on Performance Based Budgeting (GDB proposes to use NOL for study tour in Thailand to cover Study Tour in Australia)		33,000					33,000
5	2 days retreat to review and update PB Training Material and BSP Guideline		5,500					5,500
6	Training on PB to the last 3 LMs that will join full PB in 2018 and one day training on Budget Classification		15,000			5,000		20,000
7	Consultation Workshop on Hamomized PPM & SOPs	10,000						10,000
8	Training on Accounting and Budget Entity for GDCE	10,000	10,000	10,000				30,000
9	Cross Dissemination Workshop on Enhancing Tax Culture co-organized by GDT and GDCE			20,000				20,000
10	Personal Income Tax and Capital Gain Tax Study Visit in Korea (7 participants)	22,000						22,000
11	Personal Income Tax and Capital Gain Tax Study Visit in China (7 participants)		20,000					20,000
12	GDT Training on Stamp Tax Collection + 5 Sessions of Tax Culture Dissemination at Province	15,000						15,000
13	IPSAS Training and Study Tour		38,000					38,000
14	Mission to Province on IT Training + Training on Accounting Standard	10,000						10,000
15	Consultation Workshop on Gambling (Photocopy+ Hotel)	7,100						7,100
16	Conducting Public Consultation Seminar on real estate Development		10,000					10,000
17	Dissemination Workshop of Sub-Decree on Rule and Regulation of Fix Assets Management	8,000						8,000
18	Oversea training on IT Audit of GDIA	20,000						20,000
19	Workshop on reviewing function on Internal Audit and Inspection (Discussion plus one day workshop) and other meeting on cross cutting issue of the 3 reform Program	10,000	11,000					21,000
20	Training in Harvard on PFM in the challenges world (4 Pax)		42,912					42,912
21	GSC Study Tour to South Africa on PFM Reform			40,000				40,000
22	3rd Dissemination Workshop on Legal Provision of MEF			35,000				35,000
23	Combined local training and mission to provinces for FMIS related works			35,000				35,000
IV	Incremental Operating Cost Category	15,627	15,627	15,627	15,627	15,627	13,814	91,950
1	Drivers and Secretary	3,627	3,627	3,627	3,627	3,627	1,814	19,950
2	Other Operating Cost	12,000	12,000	12,000	12,000	12,000	12,000	72,000
Total Disbursement Projection		422,305	487,220	327,432	747,472	320,112	214,451	2,518,994

1.4 SUMMARY OF PROCUREMENT ACTIVITIES

Table 5: Consultant Services for the 1st Quarter 2017

Package No	Contract No.	Description	Method	Prior/ Post Review	Procuring Agency	Estimated/ Actual Cost	Consultant Name	Contract Completion Date	Process
CS-21/16	PFM-GSC-081-15	4 th Amendment PeopleSoft Functional	SSS	Post	GSC	\$24,340	Marie Sainclair	30-Apr-17	Contract signed
CS-21/16	PFM-GSC-081-15	5 th Amendment PeopleSoft Functional	SSS	Post	GSC	\$31,540	Marie Sainclair	14-May-17	Contract signed
CS-6/16	Amendment to Contract No. PFM-GSC-002-004-005-006-16	4 ICT Technicians	IC	Post	GSC	\$7,700	Hong Sokheng Houth Sophat Meng Boroth Sun Sokleng	6-Mar-17	Contract signed
CS-7/16	Amendment to Contract No. PFM-GSC-108-109-15 And PFMGSC 010-16	3 Analysts for GDT	IC	Post	GSC	\$10,950	Sun Vuthy Thai Seangmean Sim Piseth	6-Feb-17	Contract signed

Table 6: Goods for the 1st Quarter 2017

Package No	Contract No.	Description	Method	Prior/ Post Review	Procuring Agency	Estimate/ Actual Cost	Supplier Name	Contract Completion Date	Process
G-01/17	PFM-GSC-001-17	Supply of 1 Unit of SUV Vehicle for GDB-FAD	NS	Post	GSC	\$32,500	Mitsu (Cambodia) Co., Ltd	10-Mar-17	Completed
G-02/17	PFM-GSC-002-17	Supply of 1 Unit of Server, 4 Units of Desktop 3 Units of Scanner for GDSPNRT	NS	Post	GSC	\$14,982	Neeka Limited Co., Ltd	24-Apr-17	Completed
G-04/16	PFM-GSC-IOC- 002-17	Supply of 32 Units of hard disk and 25 units of Router for GDNT	NS	Post	GSC	\$26,147	InConnex Co., Ltd	02-May-17	Completed
G-05/16	PFM-GSC-G-003-17	Supply of 1 Unit of Pickup Vehicle for GDB-BFD	NS	Post	GSC	\$39,200	Mitsu (Cambodia) Co., Ltd	11-May-17	Completed
G-06/16	PFM-GSC-G- 006-17	Supply of 20 Units of Laptop for GSC	NS	Post	GSC	\$19,930	Unique Bro Co., Ltd	11-May-17	Completed
G-07/16	PFM-GSC-G-007-17	Supply of 4 Units of Photocopier for GSC	NS	Post	GSC	\$19,976	Unique Bro Co., Ltd	11-May-17	Completed
G-08/16	PFM-GSC-G- 008-17	Supply of 20 Units of Projector for GSC	NS	Post	GSC	\$19,844	Unique Bro Co., Ltd	11-May-17	Completed

Phnom Penh, 17 May 2017



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Acting Secretary General, GSC
Ministry of Economy and Finance

2. PROJECT BALANCE SHEET AS OF 31 MARCH 2017

	As of 31 March 2017 (USD)	As of 31 December 2016 (USD)
ASSETS		
Current Assets		
Bank (TF)	141,553	172,939
Advance to Policy Component (Training)	-	-
Advance to Revenue Management (Training)	23,241	2,149
Advance to General Support (Training)	20,890	4,993
Advance to Budget Formulation (Training)	-	8,580
Advance to Budget Execution (Training)	33,142	10,866
Advance to admin and finance (Training)	-	-
Petty Cash (GSC)	177	1,854
Petty Cash (FMWG)	2,000	2,000
Total Current Assets	221,003	203,381
Project Expenditure		
Goods (General)	1,661,437	1,413,825
Goods (FMIS)	8,800,168	8,800,168
Consultant's service	2,777,145	2,608,802
Training/Workshops	3,552,789	3,333,188
Incremental Operating Cost	434,381	389,415
Total Project Expenditures	17,225,919	16,545,398
TOTAL ASSETS	17,446,922	16,748,779
FINANCING		
Receive from MDTF-Replenish	5,980,105	5,411,961
Receive from MDTF-Direct Payment	11,466,817	11,336,817
TOTAL FINANCING	17,446,922	16,748,779

2.1 STATEMENT OF SOURCES AND USES OF FUNDS BY PROJECT CATEGORY AS OF 31 MARCH 2016

										(In US Dollar)
Description	Actual			Budget			Variance			Life of Project
	Current QTR Actual	Year to Date	Cumulative to Date	Current QTR	Year to Date	Cumulative to Date	Current QTR	Year to Date	Cumulative to Date	
Opening Balance										
Bank (TF)	172,939	172,939	0							
Advance to Budget Execution	10,866	10,866	0							
Advance to budget formulation	8,580	8,580	0							
Advance to revenue management	2,149	2,149	0							
Advance to general support group	4,993	4,993	0							
Petty Cash	1,854	1,854	0							
Petty Cash FMWG	2,000	2,000	0							
A-Total Opening Balance	203,381	203,381	0							
Fund Received										
Receive from MDTF-Replenishment	568,144	568,144	5,980,105							
Receive from MDTF-Direct Payment	130,000	130,000	11,466,817							
B-Total fund received	698,144	698,144	17,446,922							
Uses of Funds										
Goods	247,611	247,611	1,661,437	621,627	621,627	4,710,627	374,016	374,016	3,049,191	1,025,000
FMIS	0	0	8,800,168	294,360	294,360	13,139,085	294,360	294,360	4,338,917	9,388,889
Consultant	168,344	168,344	2,777,145	259,344	259,344	4,490,459	91,000	91,000	1,713,314	4,392,250
Training	219,600	219,600	3,552,789	339,912	339,912	5,562,919	120,312	120,312	2,010,130	3,390,058
IOC	44,965	44,965	434,381	46,882	46,882	553,759	1,917	1,917	119,378	600,000
POC	0	0	0	0	0	0	0	0	0	0
C-Total Uses of Fund	680,521	680,521	17,225,919	1,562,125	1,562,125	28,456,849	881,604	881,604	11,230,929	18,796,197
CLOSING BL (A+B-C)	221,003	221,003	221,003							
Represented by										
Bank (TF)	141,553	141,553	141,553							
Advance to budget execution	33,142	33,142	33,142							
Advance to budget formulation	0	0	0							
Advance to revenue management	23,241	23,241	23,241							
Advance to general support group	20,890	20,890	20,890							
Petty Cash	177	177	177							
Petty Cash-FMWG	2,000	2,000	2,000							
CLOSING BL	221,003	221,003	221,003							

2.2 USE OF FUNDS BY PROJECT COMPONENTS AS OF 31 MARCH 2016

										(In US Dollar)
Expenditure by Components	Actual			Budget			Variance			Allocation for Life of Project
	Current Quarter	Year to Date	Cummulative to Date	Current Quarter	Year to Date	Cummulative to Date	Current Quarter	Year to Date	Cummulative to Date	
Component 1: Strengthening Revenue Mobilization Strategy and Implementation Monitoring										
1.1 Mobilization of Revenue	117,047	117,047	1,272,333	101,896	101,896	2,381,369	(15,151)	(15,151)	1,109,036	1,250,000
GD of Economic and Public Finance	69,245	69,245	358,025	12,396	12,396	644,757	(56,849)	(56,849)	286,732	
GD of Internal Audit	-	-	384,505	-	-	368,584	-	-	(15,921)	
GD of Custom and Excises	260	260	31,846	20,000	20,000	130,950	19,740	19,740	99,104	
GD of Taxation	37,401	37,401	397,580	59,500	59,500	832,092	22,099	22,099	434,512	
GD of State Property and Non Tax Revenue	9,403	9,403	74,141	-	-	210,460	(9,403)	(9,403)	136,319	
GD of Financial Industry	737	737	26,236	10,000	10,000	194,526	9,263	9,263	168,290	
GD of Inspection	-	-	-	-	-	-	-	-	-	
1.2 Implementation Support - GSC	112,088	112,088	1,454,894	157,794	157,794	1,865,309	45,706	45,706	410,415	750,000
Total Component 1	229,135	229,135	2,727,227	259,690	259,690	4,246,678	30,555	30,555	1,519,451	2,000,000
Component 2: Improving Budget Execution Process through the Acquisition and Implementation of FMIS										
2.1 Budget Execution Process and Core Treasury System (FMIS Contract)	-	-	8,880,248	294,360	294,360	13,298,085	294,360	294,360	4,417,837	13,296,197
FMIS Contract	-	-	8,800,168	294,360	294,360	13,139,085	294,360	294,360	4,338,917	9,388,889
Line Ministres	-	-	80,080	-	-	159,000	-	-	78,920	3,907,308
2.2 FMIS Implementation Support	451,386	451,386	5,618,444	1,008,075	1,008,075	10,912,086	556,689	556,689	5,293,642	3,500,000
GD of Budget	76,297	76,297	473,091	93,915	93,915	1,164,040	17,618	17,618	690,949	
GD of Sub National Adm. Finance	13,521	13,521	294,413	21,871	21,871	430,231	8,350	8,350	135,819	
GD of Public Procurement	-	-	117,447	35,429	35,429	259,469	35,429	35,429	142,022	
GD of National Treasury	118,564	118,564	350,516	90,000	90,000	809,503	(28,564)	(28,564)	458,987	
GD of General Secretariat of MEF	243,004	243,004	4,382,978	766,860	766,860	8,248,843	523,856	523,856	3,865,865	
Total Component 2	451,386	451,386	14,498,692	1,302,435	1,302,435	24,210,171	851,049	851,049	9,711,479	16,796,197
TOTAL EXPENDITURE	680,521	680,521	17,225,919	1,562,125	1,562,125	28,456,849	881,604	881,604	11,230,929	18,796,197

3. PROCUREMENT MONITORING REPORT

3.1 PROCUREMENT MONITORING REPORT FOR GOODS-FMIS AND GOODS-GENERAL

Contract Reference				Contract Description	Supplier	Contract Value		Amount Paid		Balance to be paid	Remark	
Contract No.	Date Signed	Date Start	Date End			Curr	Amount	Transaction	Cummulative		Date	Ref.
I) Goods-FMIS Treasury Centric												
N/A	23-Dec-13	23-Dec-13	23-Feb-16	Supply and Implementation of Financial Management Information System (FMIS) Treasury System (The System)	FTP Information System	USD	9,388,889	880,017	880,017	8,508,872	24-Mar-14	JV00003
								61,963	941,980	8,446,909	13-Aug-14	JV00009
								172,364	1,114,343	8,274,545	17-Oct-14	JV00015
								843,916	1,958,260	7,430,629	3-Dec-14	JV00022
								61,372	2,019,632	7,369,257	26-Feb-15	JV00033
								496,732	2,516,364	6,872,525	26-Jun-15	JV000061
								204,850	2,721,214	6,667,675	28-Dec-15	JV000145
								1,022,684	3,743,897	5,644,992	19-Jan-16	JV000157
								846,190	4,590,087	4,798,802	4-Mar-16	JV000174
								176,644	4,766,730	4,622,159	5-Apr-16	JV000186
								113,447	4,880,178	4,508,711	22-Apr-16	JV000190
								742,292	5,622,470	3,766,419	19-May-16	JV000199
								397,381	6,019,851	3,369,038	13-Jun-16	JV000207
								135,129	6,154,980	3,233,909	11-Jul-16	JV000217
								1,765,171	7,920,151	1,468,738	29-Jul-16	JV000225
								880,017	8,800,168	588,721	29-Nov-16	JV000285
Total Goods-FMIS Treasury Centric (I)						9,388,889	8,800,168	8,800,168	588,721			
II) Goods-General (Office Equipment, Furniture, Printing)												
N/A	9-Sep-14	9-Sep-14		Purchasing 1 unit of printer for new office of GSC	PTC Computer Co., Ltd	USD	341	341	341	-	9-Sep-15	PV000104
PFMMP/GSC-G.002/14	30-Sep-14	30-Sep-14	8-Dec-14	Purchasing one Pick up vehicle Mitsubishi Triton : Double Cab 2.5L 4 WD (White) for ITD	Mitsu(Cambodia). Co., Ltd	USD	25,500	25,500	25,500	-	8-Dec-14	PV000169
PFMMP/GSC-G.002/15	19-Aug-15	19-Aug-15	3-Oct-15	Printing 3000 books of Legal Lexicon for MEF (សៀវភៅនីតិវិធីសម្រាប់ កងហត្ថ)	JSRC Printing House	USD	11,310	11,310	11,310	-	10-Nov-15	PV000493
PFMMP/GSC-IOC-001/14	4-Dec-14	4-Dec-14	12-Jan-15	Supply of 3 Laptops, 2 Desktops and 4 External Hard Disks for GSC	Narita Distribution (Cambodia)	USD	7,368	7,368	7,368	-	30-Dec-15	JV000154 (Adj. from IOC to Goods)

PFMMP/GSC-G-003/15	2-Oct-15	2-Oct-15	28-Nov-15	Supply and Delivery of 7 Pickup and 3 SUV Vehicles for PFMMP	HGB Auto Co., Ltd	USD	284,690	284,690	284,690	-	28-Jan-16	JV000161
PFMMP/GSC-G-004/15	9-Dec-15	9-Dec-15	2-Feb-16	Supply and Delivery of 51 Laptops, 12 Printers, 1 Photocopier, 2 LCD Projectors and 4 Scanners for MEF	PTC Computer Co., Ltd	USD	66,480	66,480	66,480	-	15-Mar-16	JV000176
PFMMP/GSC-G-005/15	9-Dec-15	9-Dec-15	2-Feb-16	Supply and Delivery of 185 units of Desktop for MEF	Neeka Limited	USD	187,424	187,424	187,424	-	15-Mar-16	JV000177
PFMMP/GSC-G-001/16	20-Feb-16	20-Feb-16	1-Apr-16	Supply of 1 set of Server and 4 units of desktop for PD, GS- MEF	Neeka Limited	USD	26,952	26,952	26,952	-	27-Apr-16	PV000709
PFMMP/GSC-ICB-G-002/16	3-May-16	3-May-16	3-Jul-16	Supply of 269 units of dektop and 116 units of laptops for MEF	Te Aik Hong Office Machines Supplies Co., Ltd	USD	416,748	416,748	416,748	-	26-Jul-16; 10-Aug-16	JV000223- JV000224; PV000842- PV000843
PFMMP/GSC-ICB-G-003/16	3-May-16	3-May-16	3-Jul-16	Supply of 14 units of projector, 35 units of scanner, 18 units of photocopier, 93 units of printer black and white-A4, 2 units of printer color-A4 and 2 units of printer color-A3 for MEF	Neeka Limited	USD	168,416	168,416	168,416	-	31-Aug-16	JV000235- JV000237;
PFMMP/GSC-G-002/16	26-Jul-16	26-Jul-16	28-Sep-16	Supply and Delivery 1 unit of Vehicle Kia Canival, year 2017 to PFMMP.	A & A Auto Group Co., Ltd	USD	36,000	36,000	36,000		25-Oct-16	PV000959
PFMMP/GSC-G-003/16	21-Sep-16	21-Sep-16	21-Sep-16	Supply and installation of 25 units of Generator and 25 units of Auto Voltage regulator for FMWG	DANGVANH Limited	USD	140,470	140,470	140,470	-	29-Nov-16; 7-Dec-2016	JV000286; PV001015
PFMMP/GSC-G-006/16	26-Sep-16	26-Sep-16	26-Feb-17	Printing and supply of 8,000 Books for MEF	M.R.A Design Co., Ltd	USD	223,600	22,360	22,360	201,240	19-Dec-16	PV001030
PFMMP/GSC-G-004/16	23-Sep-16	23-Sep-16	19-Dec-16	Supply of 9 units of desktop, 5 units of Laptop, 1 unit of projector, 1 unit of printer and 1 unit of digital camera.	Neeka Limited	USD	19,767	19,767	19,767	-	19-Dec-16	PV001031
PFMMP/GSC-G-005/16	26-Sep-16	26-Sep-16	26-Sep-16	Printing 8,000 books on PFM for MEF.	Sindy Import Export Co., Ltd	USD	255,760	25,576	25,576	230,184	11-Jan-17	PV001062
PFMMP/GSC-G-003/16	28-Oct-16	28-Oct-16	28-Oct-16	Purchasing 2 units of Mitsubishi Pajero Sport (SUV) 2017 for GDNT and 2 units of Mitsubishi Pajero Sport (SUV) 2017 for GDEPPF	Mitsu(Cambodia). Co., Ltd	USD	130,000	130,000	130,000		30-Jan-17	JV000312
PFMMP/GSC-G-002/17	2-Feb-17	2-Feb-17	2-Feb-17	Purchasing one Vehicle model Mitsu Pajero Sport 2017 (SUV) for Financial Affair department (GDB).	Mitsu(Cambodia). Co., Ltd	USD	32,500	32,500	32,500	-	27-Mar-17	PV001173
PFMMP/GSC-G-007/16	28-Dec-16	28-Dec-16	28-Dec-16	Supplies 2 Servers, 2 UPS Servers, 1 Cisco Router, 2 monitors, 10 Cisco Switch for GDNT.	NRDC Trading Co., Ltd.	USD	36,937	36,937	36,937	-	14-Mar-17	PV001148
PFMMP/GSC-G-005/16	26-Dec-16	26-Dec-16	26-Dec-16	Printing 400 books (SOP, FMIS phase I) in Khmer and 50 books in English for ITD.	3Q Color Separation Co., Ltd.	USD	2,811	2,811	2,811		16-Mar-17	PV001158
PFMMP/GSC-G-006/16	19-Dec-16	19-Dec-16	19-Dec-16	Supply 1 set of Fluke Electricity and 1 Fluke Network for FMWG.	Campura Triangulum Corporation	USD	17,455	17,455	17,455		16-Mar-17	PV001156
PFMMP/GSC-G-001/17	23-Jan-17	23-Jan-17	23-Jan-17	Supply Mikro Tic Router 1pcs to FMWG.	Neeka Limited	USD	1,408	1,408	1,408		16-Mar-17	PV001151
PO Order Dated 27/2/17				Printing 500 books of budget in brief 2017 for GDB	Kimlong Printing	USD	925	925	925		24-Mar-17	PV001168
Total Goods-General (II)							2,092,861	1,661,437	1,661,437	431,424		
Total Contract Payment for Goods (I+II)							11,481,749	10,461,605	10,461,605	1,020,145		

3.2 PROCUREMENT MONITORING REPORT FOR CONSULTANT SERVICES

No.	Contract Reference				Contract Description	Supplier	IAs	Contract Amount (USD)	Amount Paid		Balance to be paid	Remark	
	Contract No.	Date Signed	Date Start	Date End					This Period Jan-Mar 17	Cummulative		Date	Ref.
I) International Consultant													
1	PFM/SCS-001-14	25-Dec-13	25-Dec-13	30-Jun-14	FMIS Functional Advisor	Mr. Bruce Pollock	ITD	148,680		144,705	3,975	04-Mar-14; 18-Mar-14; 03-Jun-14; 17-Jun-14; 23-Jun-14; 15-Jul-14; 23-Jul-14	JV00001; JV00002; JV00007; PV00033; PV00039; JV00008; PV00066
	PFM/SCS-001-14 (1st Amendment)	24-Jun-14	24-Jun-14	28-Feb-15	FMIS Functional Advisor	Mr. Bruce Pollock	ITD	159,120		155,956	3,164	16-Sep-14; 09-Oct-14; 21-Oct-14; 28-Oct-14; 11-Dec-14; 19-Dec-14	JV00011; PV00123; PV00135; JV00016; JV00025; PV00175
	PFM/SCS-001-14 (2nd Amendment)	24-Nov-14	24-Nov-14	31-Jul-15	FMIS Functional Advisor	Mr. Bruce Pollock	ITD	211,200		212,516	(1,316)	26-Feb-15; 11-Mar-15 13-Apr-15; 7-May-15 15-Jun-15; 16-Jul-15 28-Aug-15; 9-Sep-15	JV00032; PV00250; JV00045; PV000293; JV000059; PV00350 JV00089; PV000417;
	PFM/SCS-001-14 (3rd Amendment)	24-Nov-14	24-Nov-14	31-Mar-16	FMIS Functional Advisor	Mr. Bruce Pollock	ITD	208,000		208,000	-	03-Nov-15; 09-Dec-15; 06-Jan-16; 11-Feb-16; 23-Feb-16; 09-Mar-16; 18-Apr-16; 11-May-16; 28-Jul-16; 11-Aug-16	PV00481;PV00544; PV00575;PV00615; PV00629; PV00647; PV00651; PV00725; PV00829; PV00848
	PFM/SCS-001-14 (4th Amendment)	2-Jun-16	2-Jun-16	31-Jul-16	FMIS Functional Advisor	Mr. Bruce Pollock	ITD	54,928		25,441	29,487	28-Jul-16; 11-Aug-16	PV00829; PV00848
2	PFM/GSC-085-14	16-Jul-14	16-Jul-14	15-Jul-15	Change Management Advisor	Mr. Findlay Herbert	ITD	188,352		180,287	8,065	23-Sep-14; 09-Oct-14; 14-Nov-14; 04-Dec-14; 08-Dec-14; 19-Dec-14; 30-Dec-14; 27-Jan-15; 23-Feb-15; 11-Mar-15	JV00013; PV00123; JV00018; JV00023; PV00168; PV00175; JV00027; PV000214 PV00229; PV00250
	PFM/GSC-085-14 (1st Amd)	21-Jan-15	16-Jul-14	15-Jul-15	Change Management Advisor	Mr. Findlay Herbert	ITD	92,076		90,237	1,839	1-Apr-15; 7-May-15;	JV00041; PV00293
	PFM/GSC-085-14 (2nd Amd)	31-Mar-15	16-Jul-14	15-Jul-15	Change Management Advisor	Mr. Findlay Herbert	ITD	175,304		155,669	19,635	4-Jun-15; 8-Jul-15; 16-Jul-15; 10-Aug-15; 13-Aug-15; 9-Sep-15; 23-Nov-15	JV00056; JV00066; JV00077; PV00350; PV00377; PV00416; PV00516
3	PFM/GSC-079-14	18-Jul-14	22-Jul-14	21-Jul-15	Int. Internal Audit Advisor	Mr. Peter Murray	IAD	85,680		83,846	1,834	17-Oct-14; 21-Oct-14; 4-Feb-15; 11-Mar-15; 8-Apr-15; 7-May-15	JV00014; PV00135; JV00030; PV00250; JV00044; PV00291;
	PFM/GSC-079-14 (1st Amendment)	8-Apr-15	21-Jul-15	31-Dec-15	Int. Internal Audit Advisor	Mr. Peter Murray	IAD	100,800		100,095	705	28-Sep-15; 16-Oct-15; 10-Nov-15; 09-Dec-15; 09-Feb-16; 09-Mar-16	PV00441;PV00461; PV00492;PV00542; PV00614; PV00647
	PFM/GSC-079-14 (2nd & 3rd Amd)	23-Mar-16	1-Jan-16	30-Jun-16	Int. Internal Audit Advisor	Mr. Peter Murray	IAD	57,600		55,148	2,452	16-May-16; 13-Jun-16; 05-Jul-6; 11-Aug-16	PV00735; PV00766; PV00802; PV00848
4	PFM/GSC-081-15	31-Mar-15	31-Mar-15	31-Dec-15	Peoplesoft Functional Advisor and Trainer	Ms.Marie Sainclair	ITD	203,800		213,053	(9,253)	13-Jul-15; 3-Aug-15; 13-Aug-15; 17-Aug-15; 9-Sep-15; 17-Sep-15; 16-Oct-15; 19-Oct-15; 12-Nov-15; 23-Nov-15; 09-Dec-15; 11-Jan-16; 11-Feb-16	PV00377; PV00386; JV00070; JV00076; PV00417; PV00428; PV00461; PV00464; PV00500; PV00518; PV00544; PV00579; PV00615
	PFM/GSC-081-15 (1st Amendment)	13-Jan-16	31-Dec-15	14-May-16	Peoplesoft Functional Advisor and Trainer	Ms.Marie Sainclair	ITD	98,400		85,170	13,231	16-Feb-16; 09-Mar-16; 21-Mar-16; 05-Apr-16; 28-Apr-16; 11-May-16	PV00624; PV00647; PV00655; PV00682; PV00713; PV00726
	PFM/GSC-081-15 (2nd Amendment)	25-May-16	14-May-16	31-Dec-16	Peoplesoft Functional Advisor and Trainer	Ms.Marie Sainclair	ITD	204,800	25,064	196,224	8,576	16-Jun-16; 08-Jul-16; 26-Jul-16; 11-Aug-16; 13-Oct-16; 8-Nov-16; 12-Dec-16; 13-Dec-16; 6-Jan-2017; 17-Jan-17; 23-Jan-17; 13-Feb-17	PV00778; PV00808; PV00827; PV00848; PV00942; PV000979; PV001024; PV001027; PV001061; PV001067; PV001107
	PFM/GSC-081-15 (3rd Amendment)		1-Jan-17	30-Apr-17	Peoplesoft Functional Advisor and Trainer	Ms.Marie Sainclair	ITD	61,200	43,280	43,280	17,920	1-Mar-17	PV001126

No.	Contract Reference				Contract Description	Supplier	IAs	Contract Amount (USD)	Amount Paid		Balance to be paid	Remark	
	Contract No.	Date Signed	Date Start	Date End					This Period Jan-Mar 17)	Cummulative		Date	Ref.
5	PFM/GSC-082-15	31-Mar-15	31-Mar-15	31-Oct-15	Senior PEFA consultant	Mr.Frans Erik Ronsholt,	GSC	68,141		61,070	7,071	10-Sep-15; 16-Oct-15; 07-Dec-15; 05-Jan-16; 26-Jan-16; 11-Feb-16	PV00420; PV00461 PV00531; PV00585 PV00598; PV00615
6	PFM/GSC-083-15 and 1st Amendment	31-Mar-15	31-Mar-15	31-Oct-15	PEFA Consultant	Mr. Tony Bennett	GSC	48,914		47,243	1,671	10-Sep-15; 16-Oct-15; 07-Dec-15; 05-Jan-16; 26-Jan-16; 11-Feb-16	PV00420; PV00461 PV00531; PV00585 PV00598; PV00615
7	PFM/GSC-013-16	29-Jul-16	29-Jul-16	31-Dec-16	Procurement Rule and Regulation Advisor	Mr. Neil Rober Abel	GDPP	60,610		34,700	25,910	9/16/2016; 13-Oct-16; 18-Nov-16; 29-Nov-16; 13-Dec-16	PV000901; PV000942 PV000987; PV001003; PV001020
8	Contract between MEF and BDO				External Audit Service	BDO (Cambodia) Limited	GSC	5,294		5,294	-	25-May-15; 05-Jul-16	PV000306; PV00801
Total International Consultant (I)								2,232,899	68,344	2,097,932	134,967		
II) Local Consultant													
1	PFM/GSC-068	7-May-14	1-Apr-14	31-Mar-15	Office Manager	Mr. Tes Putheara	GSC	25,575		24,577	998	07-May-14;22-May-14; 17-Jun-14; 23-Jun-14; 23-Jun-14; 22-Jul-14, 22-Jul-14; 22-Aug-14; 22-Aug-14;16-Sep-14; 16-Sep-14; 21-Oct-14; 21-Oct-14; 19-Nov-14; 08-Dec-14; 19-Dec-14; 19-Dec-14; 27-Jan-15; 27-Jan-15; 25-Feb-15; 11-Mar-15; 24-Mar-15; 1-Apr-15;	PV00015; PV00021; PV00033; PV00038; PV00039; PV00064; PV00065; PV00091; PV00092; PV00112; PV00113; PV00132; PV00134; PV00151; PV00167; PV00173; PV00174; PV00210; PV00213; PV00240; PV00249; PV00260; PV00267;
2	PFM/GSC-069	7-May-14	1-Apr-14	31-Mar-15	Accountant	Ms. Tep Borita	GSC	19,936		18,937	999		
3	PFM/GSC-070	7-May-14	1-Apr-14	31-Mar-15	Procurement Assistant	Mr.Huy Sovannara	GSC	15,615		14,604	1,011		
4	PFM/GSC-071	7-May-14	1-Apr-14	31-Mar-15	Book Keeper	Ms. Heang Sinourn	GSC	10,096		9,096	1,000		
5	PFM/GSC-068 (1st Amd)	31-Mar-15	1-Apr-15	31-Dec-15	Office Manager	Mr. Tes Putheara	GSC	21,320		20,322	998		
6	PFM/GSC-069 (1st Amd)	31-Mar-15	1-Apr-15	31-Dec-15	Accountant	Ms. Tep Borita	GSC	16,624		15,624	1,000		
7	PFM/GSC-070 (1st Amd)	31-Mar-15	1-Apr-15	31-Dec-15	Procurement Assistant	Mr.Huy Sovannara	GSC	13,051		12,051	1,000		
8	PFM/GSC-071 (1st Amd)	31-Mar-15	1-Apr-15	31-Dec-15	Book Keeper	Ms. Heang Sinourn	GSC	8,506		7,506	1,000		
9	PFM/GSC-084/14	16-Jul-14	21-Jul-14	20-Jul-15	Administrative Officer	Ms. Dysi Nori	GSC	12,640		11,552	1,088		
10	PFM/GSC-084/14 (1st Amd)	21-Jul-15	21-Jul-15	14-May-15	Administrative Officer	Ms. Dysi Nori	GSC	11,492		5,848	5,644		
11	PFM/GSC-008-16	6-Feb-16	10-Feb-16	31-Dec-16	Administrative Officer	Ms. Suntearack Soriya	GSC	13,697		12,653	1,044		
12	PFM/GSC-087/14	9-Sep-14	9-Sep-14	8-Sep-15	IT & Adm Assistant	Mr. Noun Rathanaksambath	GSC	11,800		10,782	1,018		
13	PFM/GSC-087/14 (1st and 2nd Amd)	1-Sep-15	8-Sep-15	14-May-17	IT & Adm Assistant	Mr. Noun Rathanaksambath	GSC	22,718		10,153	12,565	3-Apr-15; 7-May-15; 11-May-15; 17-June-15; 2-Jul-15; 27-Jul-15; 13-Aug-15;24-Aug-15; 09-Sep-15; 22-Sep-15; 16-Oct-15; 21-Oct-15; 12-Nov-15; 16-Nov-15; 09-Dec-15; 21-Dec-15; 05-Jan-16	PV00273; PV00291; PV00296; PV00322; PV00339; PV00360; PV00375; PV00395; PV00413; PV00436; PV00458; PV00471; PV00497; PV00504; PV00542; PV00558; PV00584

No.	Contract Reference				Contract Description	Supplier	IAs	Contract Amount (USD)	Amount Paid		Balance to be paid	Remark	
	Contract No.	Date Signed	Date Start	Date End					This Period Jan-Mar 17	Cummulative		Date	Ref.
14	PFM/GSC-068 (2nd Amd)	15-Jan-16	1-Jan-16	31-Dec-16	Office Manager	Mr. Tes Putheara	GSC	28,909		12,248	16,661	22-Jan-16; 11-Feb-16; 24-Feb-16; 09-Mar-16;	PV00595; PV00615; PV00630; PV00645;
15	PFM/GSC-069 (2nd Amd)	21-Jan-16	1-Jan-16	31-Dec-16	Accountant	Ms. Tep Borita	GSC	22,456		21,304	1,152	22-Mar-16; 05-Apr-16; 05-Apr-16; 09-May-16; 23-May-16; 13-Jun-16;	PV00656; PV00680; PV00685; PV00723; PV00743; PV00765;
16	PFM/GSC-070 (2nd Amd)	15-Jan-16	1-Jan-16	31-Dec-16	Procurement Assistant	Mr.Huy Sovannara	GSC	18,032		16,917	1,115	22-Jun-16; 13-Oct-16; 24-Oct-16; 4-Nov-16;	PV00785; PV000940; PV000953; PV000992;
17	PFM/GSC-071 (2nd Amd)	15-Jan-16	1-Jan-16	31-Dec-16	Book Keeper	Ms. Heang Sinourn	GSC	11,608		10,546	1,062	23-Nov-16; 13-Dec-16; 23-Dec-16	PV001022; PV001039
18	PFM/GSC-014-16	23-Sep-16	23-Sep-16	14-May-17	IT officer	Mr. Chan Phanna	GSC	6,625	2,260	4,465	2,160	24-Oct-16; 4-Nov-16; 23-Nov-16; 13-Dec-16; 23-Dec-16; 23-Jan-17	PV000953; PV000992; PV001023; PV001039; PV001076
19	PFM/GSC-069 (4th Amendment)	27-Dec-16	1-Jan-17	14-May-17	Financial Controller	Mrs. Tep Borita	GSC	8,847	5,888	5,888	2,959	23-Jan-17; 28-Feb-17; 13-Feb-17; 22-Mar-17; 13-Mar-17	PV001076; PV001117; PV001105; PV001161; PV001146
20	PFM/GSC-008-16 (4th Amendment)	27-Dec-16	1-Jan-17	14-May-17	Administrative Officer	Mrs. Suntearak Soriya	GSC	5,918	3,944	3,944	1,974		
21	PFM/GSC-070 (4th Amendment)	27-Dec-16	1-Jan-17	14-May-17	Procurement Officer	Mr. Huy Sovannara	GSC	7,030	4,687	4,687	2,343		
22	PFM/GSC-071 (4th Amendment)	27-Dec-16	1-Jan-17	14-May-17	Accountant	Mrs. Heang Sinourn	GSC	4,379	2,921	2,921	1,458		
23	PFM/GSC-078	23-Apr-14	23-Apr-14	23-Aug-14	Peachtree Accounting Software	Mr. Thorng Sokhom	GSC	4,117		4,117	(0)	06-Jun-14; 07-Jul-14 26-Dec-14; 27-Jan-15	PV00026; PV00057 PV00186; PV00214
24	PFM/GSC-080/14	18-Jul-14	24-Jul-14	31-Mar-15	IT Auditor	Mr. Um Youtharo	IAD	7,650		6,871	779	16-Sep-14; 07-Oct-14; 09-Oct-14; 13-Nov-14; 04-Dec-14; 8-Dec-14; 19-Jan-15; 27-Jan-15; 06-Feb-15; 09-Mar-15; 09-Mar-15; 11-Mar-15; 09-Mar-15; 07-May-15	PV00106; PV00122; PV00123; PV00147; PV00164; PV00168; PV00201; PV00213; PV00221; PV00224; PV00250; PV00267; PV00277; PV00292
25	PFM/GSC-080/14 (1st Amd)	8-Apr-15	1-Apr-15	31-Mar-16	IT Auditor	Mr. Um Youtharo	IAD	12,460		11,626	834	5-May-15; 2-Jun-15; 17-Jun-15; 03-Jul-15; 16-Jul-15; 4-Aug-15; 13-Aug-15; 1-Sep-15; 9-Sep-15; 07-Oct-15; 16-Oct-15; 05-Nov-15; 12-Nov-15; 07-Dec-15; 09-Dec-15; 05-Jan-16; 06-Jan-16; 02-Feb-16; 11-Feb-16; 09-Mar-16; 09-Mar-16; 05-Apr-16; 11-Apr-16;	PV00290; PV00314; PV00323; PV00343; PV00350; PV00370; PV00377; PV00405; PV00413; PV00452; PV00458; PV00487; PV00498; PV00536; PV00543; PV00572; PV00584; PV00606; PV00615; PV00641; PV00647; PV00681; PV00696;
26	PFM/GSC-092-14 and 1st Adm	30-Dec-14	12-Jan-15	11-Jan-16	Database Administrator	Mr.Pich Sambath	ITD	14,183		7,413	6,770	19-Feb-15; 11-Mar-15 19-Mar-15; 1-Apr-15; 01-Apr-15; 4-May-15;	PV00227; PV00251; PV00249; PV00266; PV00267; PV00286
27	PFM/GSC-089-14 and 1st Adm	30-Dec-14	12-Jan-15	11-Jan-16	Web Master and Developoer	Mr.Kong Marinmoliva	ITD	14,183		7,413	6,770	7-May-15; 02-Jun-15; 17-Jun-15; 06-Jul-15; 16-Jul-15; 4-Aug-15;	PV00291; PV00313; PV00322; PV00344; PV00349; PV00368;
28	PFM/GSC-090-14 and 1st Adm	30-Dec-14	2-Jan-15	31-Dec-15	System Administrator	Mr.Mong Ratha	ITD	14,360		7,590	6,770	13-Aug-15; 02-Sep-15; 09-Sep-15; 01-Oct-15; 16-Oct-15; 02-Nov-15;	PV00375; PV00407; PV00413; PV00444; PV00458; PV00474;
29	PFM/GSC-091-14 and 1st Adm	30-Dec-14	2-Jan-15	31-Dec-15	Network Infrastructure	Mr.Nget Kimsrang	ITD	14,360		7,590	6,770	12-Nov-15; 07-Dec-15; 09-Dec-15; 04-Jan-16;	PV00497; PV00538; PV00542; PV00573
30	PFM/GSC-093-14 and 1st Adm	30-Dec-14	2-Feb-15	31-Jan-16	Database Administrator	Mr.Ro Narun	ITD	13,830		7,059	6,771	05-Jan-16; 04-Feb-16; 11-Feb-16; 18-Feb-16;	PV00584; PV00609; PV00615; PV00625;
31	PFM/GSC-099-15 and 1st Adm	6-Jul-15	6-Jul-15	5-May-16	ICT and Network infrastructure	Mr.Chan Oeun	ITD	13,360	1,596	10,207	3,153	09-Mar-16; 09-Mar-16; 01-Apr-16; 05-Apr-16;	PV00638; PV00645; PV00674; PV00680;
32	PFM/GSC-100-15, and 1st Adm	1-Jul-15	1-Jul-15	30-Apr-16	ICT-System Admin	Mr. Chhom Vichet	ITD	13,360	1,596	10,279	3,082	09-May-16; 12-May-16; 07-Jun-16; 13-Jun-16;	PV00726; PV00732; PV00755; PV00765;
33	PFM/GSC-101-15, and 1st Adm	1-Jul-15	1-Jul-15	30-Apr-16	ICT-Database Developer /Programer	Mr. Mang Sona	ITD	13,360	1,596	10,279	3,081	04-Jul-16; 08-Jul-16; 09-Aug-16; 11-Aug-16; 06-Sep-16; 12-Sep-16;	PV00797; PV00806; PV00840; PV00846; PV00882; PV00886

No.	Contract Reference				Contract Description	Supplier	IAs	Contract Amount (USD)	Amount Paid		Balance to be paid	Remark	
	Contract No.	Date Signed	Date Start	Date End					This Period Jan-Mar 17	Cummulative		Date	Ref.
34	PFM/GSC-102-15, and 1st Adm	1-Jul-15	1-Jul-15	30-Apr-16	Multimedia and Graphc Design	Mr. Nget Samkhan	ITD	13,360	1,596	10,279	3,082	4-Oct-16; 13-Oct-16; 1-Nov-16; 4-Nov-16;	PV000930; PV000931; PV000932; PV000938;
35	PFM/GSC-105-15, and	1-Jul-15	1-Jul-15	30-Apr-16	ICT and Network Infrasturcture	Mr. Se Sotheng	ITD	13,360	1,596	10,279	3,081	6-Dec-16; 13-Dec-16	PV000939; PV000940; PV000963; PV000964;
36	PFM/GSC-107-15, and 1st Adm	15-Jul-15	15-Jul-15	14-May-16	ICT and Network Infrasturcture	Mr. Vann Thea	ITD	13,360	1,596	10,048	3,312		PV000965
37	PFM/GSC-088-15, and 1st Adm	1-Jul-15	1-Jul-15	30-Apr-16	BA-FMIS Functional	Mr. Bun Chhay	ITD	13,360	1,596	10,279	3,081		
38	PFM/GSC-089-15, and 1st Adm	1-Jul-15	1-Jul-15	30-Apr-16	BA-FMIS Functional	Mr. Khat Sengkry	ITD	13,360	1,596	10,279	3,081		
39	PFM/GSC-090-15, and	1-Jul-15	1-Jul-15	30-Apr-16	BA-FMIS Functional	Mrs. Lach Bunna	ITD	13,360	1,596	10,279	3,081		
40	PFM/GSC-091-15, and 1st Adm	1-Jul-15	1-Jul-15	30-Apr-16	BA-FMIS Functional	Ms. Lis Ratchamrong	ITD	13,360	1,596	10,279	3,081		
41	PFM/GSC-092-15, and 1st Adm	1-Jul-15	1-Jul-15	30-Apr-16	BA-FMIS Functional	Mr. Ly Sovat Muny	ITD	13,360	1,596	10,279	3,081		
42	PFM/GSC-093-15, and 1st Adm	15-Jul-15	15-Jul-15	14-May-15	BA-FMIS Functional	Mr. Nou Sorithya	ITD	13,360	1,596	10,048	3,312		
43	PFM/GSC-094-15, and 1st Adm	15-Jul-15	15-Jul-15	14-May-15	BA-FMIS Functional	Ms. Soeng Rachana	ITD	13,360	1,596	10,048	3,312		
44	PFM/GSC-095-15	6-Jul-15	6-Jul-15	5-Apr-16	BA-FMIS Functional	Mr. Ty Limkosol	ITD	6,000		3,933	2,067		
45	PFM/GSC-096-15	1-Jul-15	1-Jul-15	30-Apr-16	BA-Contract Management	Mr. Maun Moninthavarak	ITD	13,360	1,596	10,279	3,081		
46	PFM/GSC-097-15	1-Jul-15	1-Jul-15	30-Apr-16	BA-Contract Management	Mr. So Sokvibol	ITD	13,360	1,596	10,279	3,081		
47	PFM/GSC-001-16	1-Feb-16	1-Feb-16	31-Jan-16	Change Management Coordinator	Mr. Phlong Piseth	ITD	34,600		13,997	20,603		
48	PFM/GSC-002-16	1-Feb-16	25-Feb-16	24-Feb-17	System Administrator	Mr. Meng Boroth	ITD	7,000	1,506	5,981	1,019		
49	PFM/GSC-003-16	1-Feb-16	1-Mar-16	28-Feb-17	Electric Power/HVAC Engineer	Mr. Hel Sopheak	ITD	10,600		2,399	8,201		
50	PFM/GSC-004-16	1-Feb-16	1-Mar-16	28-Feb-17	Database Developer/Administrator	Mr. Huoth Sophath	ITD	11,200	2,556	10,147	1,053		
51	PFM/GSC-005-16	1-Feb-16	7-Mar-16	6-Mar-17	NOC Security Engineer	Mr. Huong Sok Heng	ITD	7,000	1,506	5,898	1,102		
52	PFM/GSC-006-16	1-Feb-16	1-Mar-16	28-Feb-17	Data Warehouse Engineer	Mr. Sun Sokleng	ITD	7,000	1,506	5,981	1,019		
53	PFM/GSC-007-16	2-Jun-16	2-Jun-16	14-May-17	Change Management Staff for Impact	Mr. Loch Kimchheang	ITD	6,750	1,506	4,482	2,268		
54	PFM/GSC-008-16	2-Jun-16	2-Jun-16	14-May-17	Change Management Staff for Communication	Mr. Oeu Vearyda	ITD	6,750	1,506	4,482	2,268	2-Jan-17	PV001049
55	PFM/GSC-009-16	2-Jun-16	15-Jun-16	14-May-17	Change Management Senior Staff for Capacity Development	Ms. Choun Channa	ITD	9,800	2,406	6,752	3,048	6-Jan-17; 7-Feb-17; 13 Mar-17	PV001057; PV001058; PV001059; PV001091; PV001134; PV001135; PV001136; PV001137; PV001138; PV001142; PV001143; PV001144; PV001145
56	PFM/GSC-010-16	2-Jun-16	2-Jun-16	14-May-17	Change Management Senior Staff for Communication	Ms. Rith Dariya	ITD	10,200	2,406	7,152	3,048		
57	PFM/GSC-011-16	2-Jun-16	2-Jun-16	14-May-17	Change Management Senior Staff for Impact	Ms. Sangvat Borney	ITD	6,750	1,506	4,482	2,268		

No.	Contract Reference				Contract Description	Supplier	IAs	Contract Amount (USD)	Amount Paid		Balance to be paid	Remark	
	Contract No.	Date Signed	Date Start	Date End					This Period Jan-Mar 17	Cummulative		Date	Ref.
58	PFM/GSC-019-17	19-Dec-16	2-Jan-17	30-Apr-17	Electric Power/HVAC Engineer	Mr. Met Sarin	ITD	3,000	981	981	2,019	2/7/2017; 13-Mar-17; 15-Mar-17	PV001093; PV001135; PV001136; PV001145; PV001146; PCV000947
59	PFM/GSC-017-17	19-Dec-16	9-Jan-17	8-May-17	Web Developer/Program	Mr. Kheang Youmay	ITD	3,000	852	852	2,148		
60	PFM/GSC-016-17	19-Dec-16	10-Jan-17	9-May-17	Web Developer/Program	Mr. Lak Chay Eav	ITD	3,000	836	836	2,164		
61	PFM/GSC-012-17	19-Dec-16	9-Jan-17	8-May-17	Database Developer/Administrator	Mr. Choun Phearak	ITD	3,000	852	852	2,148		
62	PFM/GSC-018-17	19-Dec-16	15-Jan-17	14-May-17	Web Developer/Program	Ms. San Sreynon	ITD	2,000	250	250	1,750		
63	PFM/GSC-014-17	19-Dec-16	2-Jan-17	30-Apr-17	BA-FMIS Functional	Mr. Choub Chanrasmey	ITD	3,000	981	981	2,019		
64	PFM/GSC-006-17	19-Dec-16	2-Jan-17	30-Apr-17	BA-FMIS Functional	Mrs. Chey Vongpanhjary	ITD	3,000	981	981	2,019		
65	PFM/GSC-011-17	19-Dec-16	2-Jan-17	30-Apr-17	BA-FMIS Functional	Mr. Sin Channa	ITD	3,000	981	981	2,019		
66	PFM/GSC-005-17	19-Dec-16	2-Jan-17	30-Apr-17	BA-FMIS Functional	Mrs. Lagn Chheng Lim	ITD	3,000	981	981	2,019		
67	PFM/GSC-009-17	19-Dec-16	2-Jan-17	30-Apr-17	BA-FMIS Functional	Ms. Te Socheata	ITD	3,000	981	981	2,019		
68	PFM/GSC-002-17	19-Dec-16	1-Feb-17	30-Apr-17	BA-FMIS Functional	Mrs. Soeng Chakriya	ITD	2,000	481	481	1,519		
69	PFM/GSC-007-17	19-Dec-16	2-Jan-17	30-Apr-17	BA-FMIS Functional	Mr. Mao Sambath	ITD	2,000	981	981	1,019		
70	PFM/GSC-015-17	19-Dec-16	16-Jan-17	14-May-17	BA-FMIS Functional	Ms. Ny Channic	ITD	2,000	739	739	1,261		
71	PFM/GSC-010-17	19-Dec-16	2-Jan-17	30-Apr-17	BA-FMIS Functional	Ms. Neau Socheata	ITD	3,000	981	981	2,019		
72	PFM/GSC-003-17	19-Dec-16	2-Jan-17	30-Apr-17	BA-FMIS Functional	Ms. Mao Theary	ITD	3,000	981	981	2,019		
73	PFM/GSC-013-17	19-Dec-16	9-Jan-17	8-May-17	BA-FMIS Functional	Ms. Leng Naiysa	ITD	2,000	852	852	1,148		
74	PFM/GSC-004-17	19-Dec-16	2-Jan-17	30-Apr-17	BA-FMIS Functional	Ms. Kim Somavotey	ITD	3,000	981	981	2,019		
75	PFM/GSC-019-17	19-Dec-16	6-Feb-17	5-May-17	BA-FMIS Functional	Ms. Hour Ayline	ITD	2,000	401	401	1,599		
76	PFM/GSC-008-17	19-Dec-16	2-Jan-17	30-Apr-17	BA-FMIS Functional	Ms. Em Marina	ITD	3,000	981	981	2,019		
77	PFM/GSC-108-15 and 1st Adm	1-Sep-15	1-Sep-15	14-May-17	Revenue Forecasting Model	Mr. Sun Vuthy	GDT	31,100	4,808	27,829	3,271	20-Oct-15; 02-Nov-15; 12-Nov-15; 07-Dec-15; 09-Dec-15; 05-Jan-16; 06-Jan-16; 04-Feb-16; 11-Feb-16; 09-Mar-16; 09-Mar-16; 05-Apr-16; 07-Apr-16; 09-May-16; 12-May-16; 13-Jun-16; 17-Jun-16; 08-Jul-16; 14-Jul-16; 01-Aug-16; 11-Aug-16; 12-Sep-16; 14-Sep-16; 13-Oct-16; 14-Oct-16; 4-Nov-16; 11-Nov-16; 6-Jan-17; 30-Jan-17; 16-Feb-17; 13-Feb-17; 16-Mar-17; 13-Mar-17	PV00465; PV00479; PV00500; PV00537; PV00542; PV00576; PV00585; PV00607; PV00615; PV00640; PV00645; PV00682; PV00691; PV00725; PV00734; PV00766; PV00780; PV00806; PV00815; PV00831; PV00846; PV00886; PV00899; PV000940; PV000943; PV000976; PV000982; PV001057- PV001061; PV001084; PV001110; PV001105; PV001153; PV001146; PV001145
78	PFM/GSC-109-15 and 1st Adm	1-Sep-15	1-Sep-15	14-May-17	Revenue Forecasting Model	Mr. Sim Piseth	GDT	32,100	5,108	28,773	3,327		
79	PFM/GSC-011-16	26-Feb-16	21-Mar-16	31-Dec-16	Revenue Forecasting Model	Mr. Meas Thong	GDT	16,750		8,801	7,949		
80	PFM/GSC-010-16	26-Feb-16	1-Apr-16	31-Dec-16	Revenue Forecasting Model	Ms. Thai Seangmean	GDT	16,750		11,877	4,873		
81	PFM/GSC-010-16 (1st Amendment)		1-Jan-17	30-Apr-17	Revenue Forecasting Model	Ms. Thai Seangmean	GDT	6,000	4,507	4,507	1,493		
82	PFM/GSC-014-16	6-Dec-16	7-Dec-16	14-May-17	Revenue Forecasting Model	Mr. Ngoun Sethykun	GDT	8,500	4,064	4,064	4,436		

No.	Contract Reference				Contract Description	Supplier	IAs	Contract Amount (USD)	Amount Paid		Balance to be paid	Remark	
	Contract No.	Date Signed	Date Start	Date End					This Period Jan-Mar 17	Cummulative		Date	Ref.
83	PFMMP/GSC-086-15	27-May-15	27-May-15	26-Nov-15	Online Web Based Application	Mr. Sun Kan	GDNT	5,300		5,301	(1)	7-Dec-15	PV00534
84	PFMMP/GSC-009-16	23-Feb-16	23-Feb-16	22-Jun-16	National Consultant to Develop Web-base and Android Application for Document Management	Mr. Thao Sokvitou	GDNT	11,764		11,764	0	26-Aug-16; 12-Sep-16	PV00866; PV008974
85	PFM/GSC-094-16 to PFM/GSC-099-16	20-Jun-16	22-Jun-16	14-May-17	Budget Execution Assistant	Mr. Kem Chhay, Mr. Brak Sros, Mr. Yort Vengchai, Ms. Tes Noeliya, Mr. Phat Seyha, Ms. Chhuy Yithloerng,	GDB	19,800	5,415	14,834	4,966	10-Aug-16; 05-Sep-16; 12-Sep-16; 3-Oct-16; 13-Oct-16; 2-Jan-17; 30 Jan-17; 1-Feb-17; 2-Mar-17; 13-Feb-17; 13-Mar-17;	PV00884; PV00875; PV00886; PV000927; PV000942; PV001047; PV001090; PV001127; PV001107; PV001147; JV000310
Total Local Consultant (II)								935,131	100,000	679,213	255,918		
Total Contract Payment for Consultant Service (I+II)								3,168,030	168,344	2,777,145	390,885		

3.3 MONITORING REPORT-TRAINING AND WORKSHOP

No.	Activity Description	Objective	Location	IAs	From Date	To Date	Training days	Participants			Amount Paid (in USD)	Remark	
								M	F	T		Date	Ref.
I) International Training and Workshop													
1	Debt Sustainability Analysis Training	To provide practical guidance on how to conduct debt sustainability assessment in LICs using the Bank-Fund Joint Debt Sustainability Framework	Bangkok, Thailand	GDB	17-Mar-14	19-Mar-14	3 days	2		2	2,122	17-Mar-14; 31-Mar-14	PV00001; JV00004
2	Reform Communication - Leadership, Strategy and Stakeholder	To strengthening critical communication skills and tools required to support PFM activites. Acquire critical skills for strategic comunication development that lead to the development result	USC university, California, LA, USA	GSC, GDNT, GSMEF	1-Jun-15	12-Jun-15	13days	9		9	94,617	6-Feb-15 02-Jun-15 17-Jun-15 26-Jun-15	PV000224 PV000318 PV000328 JV000062
3	Public Expenditure Management Network in Asia Budget Community of the practice (PFMNA-B-CoP)	To provide budget official to have in-dept exchanges experience and lesson learn for current changes that Cambodia is moving towards Performamce Based Budgeting System	Malaysia	GDB	28-Jan-15	29-Jan-15	2days	1		1	634	18-Feb-15	PV000226
4	Training on Tax Analysis and Revenues Forecasting at Duke University	Tuition Fees for Training on Tax Analysis and Revenues Forecasting at Duke University	Duke University, USA	GDEFEP	21-Jun-15	17-Jul-15	25days	1		1	13,792	17-Jun-15 20-Jul-15 31-Jul-15	PV000330 PV000355 JV000074
5	Training on Fiscal Decentralization and local government Financial Management	Tuition fees for training on fiscal Decentralization and local Government Financial Management (05-24 Jul 2015)	Duke University, USA	GDSNAF	5-Jul-15	24-Jul-15	18days	1		1	12,064	26-Jun-15 20-Jul-15 17-Aug-15 19-Aug-15	PV000334 PV000355 JV000082 PV000389

6	Training on Budgeting and Financial Management in Public Sector at Duke University	Tuition fee for training on Budgeting and Financial Management in Public Sector at Duke University (19 Jul-07 Aug/15)	Duke University, USA	GSC	19-Jul-15	7-Aug-15	27Days	1		1	13,179	2-Jun-15 20-Jul-15 31-Aug-15 3-Sep-15	PV000317 JV000092 PV000355 PV000408 PCV000428
7	Study Tour	Study Tour Vusit to New Zealand	New Zealand	GDSNAF	6-Jun-15	14-Jun-15	7days	10	4	14	53,894	24-Jun-15 2-Jul-15	JV000060 PV00341
8	International MemberShip of Internal Audit	Internaional Internal Audit Member Renewal for year 2015	USA	GDIA			1 year				305	2-Jun-15	PV000316
9	Comparative Tax Policy	GDEPPF officials attend Training at Haward on Comparative Tax Policy	Haward University USA	GDEPPF	17-Aug-15	28-Aug-15	10days	2	0	2	29,076	1-Jul-15 20-Aug-15 28-Sep-15	PV000337 PV000392 JV000106
10	Presentation on the Successful Launch of Cambodia FMIS at USA	To show the Successful Launch of Cambodia FMIS	Washington, USA	ITD and GSC	4-Nov-15	4-Nov-15	1day	3	0	3	22,428	05-Nov-15, 27-Nov-15, 07-Dec-15	PV000485 JV000126 PV000528
11	Oversea Study Tour on Taxation Practice	To oversee the taxation reform such as legal enforcement, E-tax filling system, tax management system	Hanoi, Vietnam and Paris, France	GDEPPF	08-Nov-15; 25-Jan-16	14-Nov-15; 29-Jan-16	10days	12	3	15	78,428	27-Nov-15; 30-Nov-15; 11-Feb-16; 16-Feb-16	PV000522; JV000128; JV000169; PV000623
12	EZY infotech Pte., Ltd, Oracle Training	11 Training program on Oracle and People system at Singapore	Singapore	ITD	1-Nov-15	1-Jan-16	46days	18	3	21	379,004	27-Nov-15; 11-Dec-15; 14-Dec-15; 08-Dec-15; 04-Feb-16; 05-Feb-16; 08-Feb-16; 12-Feb-16; 17-May-16; 25-Oct-16	JV000125; JV000137; PV000546; JV000132; JV000165; JV000166; PV000611; PCV00577; PV000736; PV000960
	Ming Liang Group and Service Excellent and world express tour and service	Air Ticket for ITD officials attend Training program on Oracle and People system at Singapore									5,788	19-Jan-16; 16-Feb-16	PV000590; PV000623
13	Civil Service College, Training on Public Sector Financial Reform Program	Payment for 17 participants of GSC and Line General Departments attend training on Public Sector Financial Reform Program	Singapore	GSC	30-Nov-15	4-Dec-15	5days	16	1	17	60,833	14-Dec-15, 28-Dec-15, 18-Jan-16	PV000546 JV000146 PV000592
14	Harvard Kennedy School, Short Course Training	General Affairs of GDB attending Financial Management in a Changing World in USA (10-15 Jan 2016)	USA	GDB	10-Jan-16	15-Jan-16	5days	1		1	9,218	18-Dec-15; 09-Feb-16; 15-Feb-16	PV000554, JV000168; PV000622
15	KSP Regional Workshop in Asia	Two GSC Specialists attending 2015 KSP Regional Workshop in Asia	Hanoi, Vietnam	GSC	18-Nov-16	18-Nov-16	1day	2		2	1,701	08-Dec-15, 28-Dec-15	JV000133, PV000565
16	PEMNA Meeting at Korea	PEMNA Treasury Community of Practice Korea	Seoul, Korea	ITD	2-Dec-15	4-Dec-15	3days	1	2	3	5,995	16-Dec-15, 25-Jan-16	JV000139, PV000597
17	Study visit on Housing Development in Singapore	Knowledge sharing and exchange experience regarding Private Residential Properties and related law on Housing Development and Control	Singapore, and Thailand	GDFI	10-Jan-16; 09-Mar-16	14-Jan-16; 12-Mar-16	9days	7		7	16,872	19-Jan-16; 29-Jan-16; 25-Mar-16	JV000158; PV000599; JV000182; PV000662

18	Workshop to Review 8 Draft Notification	To get input for preparing and updating Circulation and Prakas under the direction of Personnel Department	Sunway Hotel, Phnom Penh	PD	21-Dec-15	23-Dec-15	3days	34	10	44	4,535	11-Jan-16; 08-Feb-16; 08-Feb-16; 15-Feb-16; 15-Mar-16	JV000155; PCV00572; PV000612; PV000620; PV000651
19	Harvard Kennedy School, Short Course Training	Budget Formulation of GDB attending training on Innovation for Economic Development	USA	BFD	25-Apr-16	30-Apr-16	6days	1		1	9,709	22-Mar-16; 28-Apr-16; 18-May-16	PV000654; PV000714; JV000195
20	EZY infotech Pte., Ltd, Oracle Training	12 Training program on Oracle Microsoft and Juniper for FMWG	Cambodia, Singapore	ITD	8-Jun-16	31-Sep-16	50days	17	4	21	285,328	15-Jun-16; 01-Jul-16; 09-Aug-16; 16-Aug-16; 21-Sep-16; 29-Sep-16	PV000768; PV000794; PV000832; JV000229; PV000915; JV000250
21	Premier Informatics Center	5 Training program on Premier Informatics Center	Cambodia	ITD	8-Jun-16	29-Jul-16	25days				13,200	15-Jun-16; 01-Jul-16; 09-Aug-16	PV000769; PV000795; PV000837
22	PEFA Conference in Hungary	GSC Management and Specialist attend PEFA Conference in Budapest, Hungary	Hungary	GSC	26-Apr-16	29-Apr-16	4days	10		10	35,421	10-May-16; 18-May-16; 19-May-16	PV000730; PV000739; JV000200
23	Training on Global VAT at Amsterdam, Netherland	To improve in-house capacity regarding Tax Administration and Tax Policy	Amsterdam, Netherland	GDEPPF	6-Jul-16	8-Jul-16	3days	2		2	10,894	20-Jun-16; 06-Jul-16; 20-Jul-16	PV000781; PV000803; JV000222;
24	Training on Budgeting and Financial Management in Public Sector at Duke University	Tuition fee for training on Budgeting and Financial Management in Public Sector at Duke University (19 Jul-07 Aug/15)	Duke University, USA	GSC	24-Jul-16	12-Aug-16	20Days	1		1	13,311	06-Jun-16; 27-Jun-16; 20-Jul-16; 31-Aug-16	PV000752; PCV000673; PV000819; JV000238
25	Study Visit on FMIS System	1) To exchange experience with Indonesia regarding FMIS System 2) To learn about the "SPAN" System	Indonesia	FMWG and GDIA	25-Jul-16	29-Jul-16	5days	25	3	28	35,780	20-Jul-16; 12-Aug-16; 29-Aug-16	PV000820; JV000226; PV000872
26	Study Visit on Skill Development	To explore how to design and implement training fund and how to promote private sector arrangement	Malaysia	GDEPPF	7-Sep-16	9-Sep-16	3days	5	2	7	8,518	16-Sep-16; 21-Sep-16; 17-Oct-16	JV000241; PV000916; CRV000115
27	Study Visit on Tax Administration and Policy Reform	To exchange experience with Thailand about principle and policy of exise taxation	Thailand	GDEPPF	19-Sep-16	21-Sep-16	3days	8	3	11	12,687	21-Sep-16; 29-Sep-16	JV000246; PV000915
28	Training on " Development and Implementation of the EFEP 2016" in Malaysia (4-7 Oct)-PFMMP	To exchange experience with Malaysia on Budget Formulation and Execution Cycle	Malaysia	GS-MEF	4-Oct-16	7-Oct-16	4days	15	3	18	18,026	19-Sep-16; 17-Oct-16	PV000904; PV000949
29	Training on Auditing PeopleSoft at IIA	To enhance capacity of GDIA Official on IT Auditing	Chigago, USA	GDIA	18-Oct-16	21-Oct-16	4days	4	0	4	12,680	26-Sep-16	PV000920
30	Training on change mangement & Innovation at Dr. PK Walsh & Associates Pty Ltd	To be ready to exchange on FMIS system on PFM to Ministries and other departments	New South Wales, Australia	FMWG	10-Oct-16	14-Oct-16	5days	8	3	11	108,833	6-Oct-16; 19-Oct-16; 25-Oct-16; 24-Nov-16	JV000252 JV000266; PCV000841; PV000949
31	Training on " Development and Implementation of the EFEP 2016" in Malaysia (4-7 Oct)-PFMMP	To exchange experience with Malaysia on Budget Formulation and Execution Cycle	Malaysia	GS-MEF	4-Oct-16	7-Oct-16	4days	15	3	18	8,214	24-Oct-16	JV000262
32	Training on Auditing PeopleSoft at IIA	To enhance capacity of GDIA Official on IT Auditing	Chigago, USA	GDIA	18-Oct-16	21-Oct-16	4days	4	0	4	(10,776)	24-Oct-16; 11-Nov-16; 12-Dec-16	JV000264; PV000984; PV001010

33	Study visit on MTEF	To cxchange experience on rationalization and process of preparation, connection policy to expense ceiling, facing issue and the solution.	Australia	GDEPFP/ GSC	17-Oct-16	19-Oct-16	3days	14	0	14	55,809	19-Oct-16; 1-Nov-16	PV000951; JV000271
34	Training on Strategic Management at NUS	To transforming strategic management to department with effeciency and reality.	Singapore	GDSNAF	14-Nov-16	18-Nov-16	5days	1	0	1	7,501	8-Nov-16; 28-Nov-16; 2-Dec-16	PV000981; PV001001; JV000287
35	Training on leading communication in a challenging context at Ati	To be ready to exchange on FMIS system on PFM to Ministries and other departments	Cambridge, England	FMWG-GSC	31-Oct-16	8-Nov-16	9days	8	1	9	113,189	14-Oct-16; 11-Nov-16; 23-Nov-16; 5-Dec-16;	PV000944; PV000984; JV000280; PCV000851
36	Study Tour on monitoring and evaluation performance and budgeting reform at ISB	To exchange experience of PFM, controlling system, and evaluation reality to follow the internatioinal standard	Indea-DELI	GSC & MEF	20-Dec-16	23-Dec-16	4days	13	2	15	55,048	12-Dec-16; 27-Dec-16; 29-Dec-16	PV001025; JV000299; PV001041
37	Study visit on capital gain tax and personal income tax at Ministry of strategy and finance in Republic of Korea	To reinforce cooperation between tax authorities in both international and domestic tax matter	Republic of Korea	GDT	11-Dec-16	16-Dec-16	6days	7	1	8	24,807	19-Dec-16; 26-Dec-16; 5-Jan-17	Pv001032; JV000296; PV001053
38	Training on security awareness for everyone at AKATI Consulting Group	To enhance capacity of GDIA Official on IT Auditing	Malaysia	GDIA	20-Dec-16	23-Dec-16	4days	4	0	4	11,577	11-Dec-16; 27-Dec-16; 30-Dec-16	PV001028; PV001041; JV000300
39	Study tour on "Capital Gain tax & Personal income tax".	To reinforce cooperation between tax authorities in both international and domestic tax matter.	Hong Kong	GDT	27-Mar-17	30-Mar-17	4days	8		8	3,336	24-Mar-17	PV001170
40	Training on "Public Financial Managment in changing world" at Harvard Kennedy School in USA.	To get more knowledge on PFM in changing world.	Boston, USA	GSC/MEF	8-Jan-17	13-Jan-17	6days	4		4	42,932	2-Jan-17; 30-Jan-17; 7-Feb-17	PV001048; JV000311; PV001095
41	Attending PEFA forum	To reinforce the PFMRP	Manila, Philippine	GSC	28-Feb-17	2-Mar-17	3days	2		2	2,601	17-Mar-17; 21-Mar-17	JV000322; PV001160
42	Study visit on Performance based budgeting.	To be experienced the reform of budgeting, management and budget implementation based result in France.	Paris, France	BFD	13-Jan-17	17-Jan-17	5days	8		8	9,360	1-Mar-17	PV001124
43	Attending PEMNA meeting	Meeting PEMNA-T-Cop	Bangkok, Thailand	FMWG	1-Mar-17	2-Mar-17	2days	1	1	2	1,805	16-Mar-17; 7-Mar-17	JV000321; PV001131
Total International Training and Workshop (I)											1,694,275		
II) Local Mission													
1	Mission to provinces	For the survey on Change Management and Business Process	PNH, KDL and BMC	ITD	24-Mar-14	29-Mar-14	6 days	6		6	630	21-Apr-14	JV00005
2	Mission to provinces	For the survey on Change Management and Business Process	PNH, KDL and BMC	GDNT	24-Mar-14	29-Mar-14	6 days	4		4	504	27-Jun-14	PV00027
3	Mission to provinces	For the survey on Change Management and Business Process	KPC and Kep	ITD	25-Aug-14; 01-Sep-14	27-Aug-14; 03-Sep-14	8 days	9	3	12	984	22-Aug-14; 29-Aug-14; 16-Sep-14	PCV00120; PCV00130; JV00012
4	Mission to provinces	Mission to provinces to follow up the efficiency of commercial bank services	KRT, RTK & ODM	GDNT	10-Nov-14	29-Nov-14	10 days	6	2	8	2,616	10-Nov-14; 04-Dec-14	PCV00200; JV00024
5	Mission to provinces	Mission to provinces to follow up the efficiency of commercial bank services	SR, PVH & MDKR	GDNT	1-Dec-14	20-Dec-14	10 days	6	2	8	2,615	02-Dec-14; 22-Dec-14; 31-Dec-14	PCV00223; PCV00234; PCV00236; JV00028
6	Mission to provinces	Mission to province for the study on Business Process and Training Need	Takeo	ITD	11-Mar-15	13-Mar-15	02days	7	2	9	820	2-Mar-15	PV000252

7	Mission to provinces	Mission to province on the rolling out official receipts to provincial departments	BTB and KPT	GDNS	19-Apr-15	30-Apr-15	9days	9	1	10	2,644	18-May-15	JV000050
8	Mission to provinces	Mission to Svay Rieng to attend dissemination workshop on National Administration Report Program	Svay Rieng Province	GSC	2-Sep-15	4-Sep-15	2days	3		3	286	11-Sep-15 14-Sep-15	JV000099 PCV000475
9	Mission to provinces	Mission to KKG, SHV, KPS, KCH, PST, Pailin, KRT, RTK, STG and Tbong Khmum Provinces for strengthening HRM	Varoius province , Cambodia	PD	15-Jul-15	9-Sep-15				40	6,986	14-Sep-15; 18-Sep-15 23-Sep-15	JV000100 PV000429 PV000440
10	Mission to provinces	Mission to PV and SVR Provinces (23 Aug-05 Sep 15) for IT training -GDNT	PV, SVR provinces	GDNT	23-Aug-15	5-Sep-15	10days	30	12	42	2,767	18-Sep-15	JV0000104
11	Mission to provinces	Mission Fee for driving ITD official to KPM, PVH, TKO & Kep Provinces (03-11 Sep 15)	I KPM, PVH, TKO & Kep Provinces	ITD	3-Sep-15	11-Sep-15	4days	2		2	433	18-Sep-15; 07-Sep-15	JV000103 PCV00469
12	Mission to provinces	Mission to KPC and KPM (12-25 July 2015) for IT training	KPC and KPM	GDNT						60	3,107	4-Aug-15	JV000075
13	Mission to provinces	Mission to Battambang provinces for attending for presentation on PFMRP in training work	BTB provicne	GSC				2	0	2	164	13-Aug-15	PCV000446
14	Mission to provinces	Mission to kampot (21-27 June,15) and Sihanouk province (28 June -4 July/2015) for IT training to provincial Department	Sihanouk province	GDNT	21-Jun-15	4-Jul-15	13days	41	20	61	3,142	22-Jul-15	PV000358
15	Mission to provinces	Mission to Takeo (20-25 Jul 2015) for monitoring the efficiency of commercial bank	Takeo province	GDNT	20-Jul-15	25-Jul-15	5days	4	1	5	1,104	31-Jul-15 13-Aug-15	JV000072 PCV000445
16	Mission to provinces	Mission to KPS an KKG (02-15 Aug 2015) for IT Training	KPS and KKG	GDNT	2-Aug-15	15-Aug-15	10days	32	12	44	2,675	21-Aug-15	JV000085
17	Mission to provinces	Mission to KCH and KPS (20-33 Aug 2015) for monitoring the efficiency of commercial Bank	KCH,KPS provinces	GDNT	10-Aug-15	22-Aug-15	10days	6	1	7	2,208	27-Aug-15	JV000087
18	Mission to provinces	Mission to Mondulkiri (29 Jul -01 Aug 15) for strengthening HRM	Mondulkiri province	PD	29-Jul-15	1-Aug-15	4days	3	2	5	780	28-Aug-15	JV000088
19	Mission to provinces	Mr.Huo Pov and Mr.Teng sokny driving ITD officials to KRT, STG, BMC & SRP, BTB, SHV,KKG	Varoius province , Cambodia	ITD	21-Aug-15	29-Aug-15		2		2	548	17-Aug-15 31-Aug-15	JV000090 PV000387
20	Mission to provinces	Mission to Pailin (17-29 May 2015), BMC & TKO, (01-12 Jun 15) and ODM (14-26 Jun 15)	Pailin, BMC, TKO and ODM	Non-Tax	17-May-15	26-Jun-15				20	7,576	9-Jul-15	JV000067
21	Mission to provinces	GSC deputy for presentation on Public Fiancial Management Reform Program in relating with National of the Public Administ	Siem Reap Province	GSC	5-Jul-15	7-Jul-15		2	0	2	164	7-Jul-15	PCV000408
22	Mission to provinces	Mission to Takeo, BTB and BMC, KCH for IT Training	Takeo, BTB, BMC	GDNT	13-Sep-15	7-Nov-15	22days	3		3	5,335	1-Oct-15, 28-Oct-15, 17-Dec-15	PV000447, JV000116, PV000553
23	Mission to province	Per diem for mission to TKO, KPT, Kep, SVR, PV,KDL, KPC BTB, BMC, Kg.Thom, PVH, ODM, SRP provinces strengthening HRM	TKO, KPT, Kep, SVR, PV,KDL, KPC, BTB, BMC, Kg.Thom, PVH, ODM, SRP	PD	5-Aug-15	28-Oct-15	96days	9	2	11	8,385	07-Oct-15, 19-Oct-15, 28-Oct-15, 05-Nov-15, 07-Dec-15	PV000451 JV000113 JV000117 PV000490, PV000527

24	Mission to province	Mission to build wall point and setup PC, Printer, Scanner for Provincial Treasuries	All provinces	ITD	29-Nov-15	13-Feb-16	73days	14		14	32,106	28-Dec-15; 22-Jan-16; 15-Feb-16; 05-Apr-16; 08-Apr-16; 18-Apr-16; 19-Sep-16; 19-Sep-16; 27-Sep-16; 27-Sep-16; 13-Oct-16; 17-Oct-16; 11-Nov-16; 17-Nov-16; 24-Nov-16; 05-Dec-16; 09-Dec-16	JV000144; JV000159; JV000171; PV000676; PCV000622; JV000188; PCV000764; PCV000765; PCV000778; PCV000779; PCV000795; PCV000796; PCV000799; PCV000821; PCV000830; PCV000831; PCV000842; PCV000843; PCV000849;
25	Mission to province	Mission for on-site support and on the job training for Provincial Treasuries related FMIS go live	All provinces	ITD	4-Jan-16	29-Jan-16	22days	26	7	33	33,708	09-Feb-16, 22-Apr-16	JV000167; JV000192
26	Mission to provinces	Mission to RTK and STG for IT Training	RTK and STG	GDNT	15-Nov-15	5-Dec-15	14days	3		3	2,600	11-Jan-16	JV000156
27	Mission to provinces	Mission to Per diem for mission to SRP and PST for IT training for PTs	RTK and STG	GDNT	20-Nov-15	23-Jan-16	14days	3		3	2,544	15-Feb-16	JV000172
28	Mission to provinces	Mission to support help desk, remote assistance, and computer maintenance related FMIS support	All provinces	ITD	8-May-16	9-Jul-16	69days	14	5	19	16,486	18-May-16; 30-May-16; 30-May-16; 13-Jun-16; 15-Jun-16; 28-Jun-16; 30-Jun-16; 01-Jul-16; 14-Jul-16; 14-Jul-16; 14-Jul-16;	JV000198; JV000203; JV000205; JV000208; JV000213; JV000214; JV000215; PV000796; JV000219; JV000220; JV000221;
29	Mission to provinces	Mission to province regarding Construction Data Extension and Management	All provinces	GDEPPF	21-Aug-16	1-Sep-16	11days	12	3	15	3,403	02-Sep-16;	JV000239;
30	Mission to provinces	Mission on following up & evaluation the effectiveness of commercial bank service to PTs	RTK and MDK	GDNT	20-Sep-16; 4-Oct-16	23-Sep-16; 7-Oct-16	4days; 4days	3 3	2 2	5 5	2,270	14-Oct-16	JV000255
31	Mission to provinces	Mission on TOFE/GFS sub national level	SHV	GDEPPF	22-Aug-16; 12-Sep-16	29-Aug-16; 19-Sep-16	8days; 8days	4 5	2 1	6 6	4,122	14-Oct-16	JV000259
32	Mission to provinces	Mission on construction data extension & management at provincial level (session 2)	Kampot, SHV, KCM, KTM	GDEPPF	22-Sep-16; 12-Sep-16	28-Sep-16; 19-Sep-16	8days; 8days	4 5	1 0	5 5	3,095	24-Oct-16	JV000260
33	Mission to provinces	Mission to Kampot, Kep, KCM and BTB for preparing the hotels corporate agreement	Kampot, Kep, KCM, BTB	GSC	15-Oct-16	22-Oct-16	8days	3	0	3	960	2-Nov-16	JV000272
34	Mission to provinces	Mission on following up & evaluation the effectiveness of commercial bank service to PTs	OMC, PVH	GDNT	26-Oct-16; 2-Nov-16	28-Oct-16; 4-Nov-16	3days; 3days	3 3	2 2	5 5	1,990	16-Nov-16	JV000273
35	Mission to provinces	Mission on management of gambling equipment & rules of games	SHV, Pailin and BMC	GDFI	21-Oct-16	22-Oct-16	2days	15	3	18	2,604	16-Nov-16	JV000276
36	Mission to provinces	Mission on construction data extension & management at provincial level (session 3)	SR, BMC, BTB and Pailin	GDEPPF	27-Oct-16; 03-Nov-16	2-Nov-16; 9-Nov-16	7days; 7days	9	1	10	3,056	18-Nov-16	JV000277

37	Mission to provinces	Mission on following up & controlling the implementation PFM	Pursat	GSC	7-Nov-16	7-Nov-16	1day	5	0	5	410	17-Nov-16	PCV00830
38	Mission to provinces	Mission on following up & evaluation the effectiveness of commercial bank service to PTs	KKG province	GDNT	22-Nov-16	25-Nov-16	4days	3	2	5	1,070	28-Nov-16	JV000283
39	Mission to provinces	Mission on preparing the Hotel corporate agreement	SHV province	GSC	9-Dec-16	9-Dec-16	1day	3	0	3	246	8-Dec-16	PCV000856
40	Mission to provinces	Mission on preparing the Hotel corporate agreement	Siem Reap Province	GSC	22-Dec-16	23-Dec-16	2days	3	0	3	348	20-Dec-16	PCV000868
41	Mission to provinces	Mission on fixed assets controlling at Provincial CE, tax, eco. & finance and treasuries	KDL, TKO, KPT& Kep	GSC	9-Jan-17	13-Jan-17	5days	1	2	3	390	6-Jan-17	PCV000886
42	Mission to provinces	Mission on fixed assets controlling at Provincial CE, tax, eco. & finance and treasuries	KCH, Pusat, BTB, Pailin	GSC	18-Jan-17	21-Jan-17	4days	1	2	3	348	17-Jan-17	PCV000891
43	Mission to provinces	Mission on fixed assets controlling at Provincial CE, tax, eco. & finance and treasuries	SHV, KKH & KSP	GSC	27-Jan-17	1-Feb-17	6days	1	2	3	510	2-Feb-17	PCV000905; PCV000904
44	Mission to provinces	Mission on fixed assets controlling at Provincial CE, tax, eco. & finance and treasuries	KTR, STR, RTK, MDK	GSC	6-Feb-17	10-Feb-17	5days	2	1	3	450	3-Feb-17; 16-Feb-17	PCV000908; PCV000918
45	Mission to provinces	Mission on fixed assets controlling at Provincial CE, tax, eco. & finance and treasuries	KCM, PRV, SVR	GSC	14-Feb-17	18-Feb-17	5days	1	2	3	450	16-Feb-17	PCV000920
46	Mission to provinces	Mission on fixed assets controlling at Provincial CE, tax, eco. & finance and treasuries	PVH, SR, KPM, BMC & OMC	GSC	26-Feb-17	4-Mar-17	8days	2	1	3	654	22-Feb-17; 24-Feb-17	PCV000932; PCV000934
47	Mission to provinces	Mission on following up & evaluation the effectiveness of commercial bank service to PTs	STG	GDNT	26-Dec-16	31-Dec-16	6days	4		4	1,050	6-Jan-17	JV000304
48	Mission to provinces	Mission to support help desk, remote assistance, and computer maintenance related FMIS support and checking the FMIS System	All provinces	FMWG	24-Dec-16; 20-Feb-17; 26-Feb-17	14-Jan-17; 22-Feb-17; 4-Mar-17	22days; 2days; 7days	21		21	5,968	20-Jan-17; 7-Mar-17; 2-Mar-17; 2-Feb-17	JV000305; JV000320; PCV000938; PCV000903
Total Local Mission (II)											177,310		
III) Local Training, Workshop and Retreat													
1	SCS Retreat and Project Orientation Workshop	1) Define mission/goal, rules, discipline, performance evaluation, action plan and budgeting of GSC 2) Improve understanding on procurement and operations under Bank's Guideline and Procedure	Rock Royal Hotel, Kep Province	GSC	17-Feb-14	20-Feb-14	4 days	13	5	18	4,610	24-Mar-14	PV000002
2	2nd GCS Retreat	1) Define mission/goal, rules, discipline, performance evaluation, action plan and budgeting of GSC	Nataya Resort, Kampot	GSC	22-Jan-15	24-Jan-15	2days	20	4	24	2,717	2-Feb-15 09-Feb-15	PV000220 JV000031
3	FMIS Induction Workshop, Change Mgt. Training, FMIS Invisioning Workshop	To introduce the important of FMIS Treasury System and call for support and participation from related agencies	ITD Meeting Room, MEF	ITD	11-Apr-14	23-Apr-14	6 days	43	15	58	5,135	8-May-14	JV000006
4	Training program on Program Budgeting and Budget Entity (4 Sessions)	1) Improve capacity of Trainers of Trainees 2) Improve capacity of budget officials from 15 LMs to be full program budgeting in 2016	Le Royal and Sunway Hotels		13-Oct-14	28-Oct-14	8 days			935	64,034	17-Oct-14; 30-Oct-14; 18-Nov-14; 27-Nov-14; 27-Nov-14; 27-Nov-14	PV000127; PCV00190; PV000149; PV000158; PV000159; JV000020

5	Training on Cash Management planning	1) To ensure efficiency and effectiveness of cash management planning 2) To monitor national revenue and expenditure	Tonle Bassac Restaurant	GDNT	18-Dec-14	19-Dec-14	2 days			120	2,360	17-Dec-14; 26-Dec-14 06-Jan-15	PV000172; PV000187 PV000188
6	Workshop on Internal Audit Report standard	Enhance capacity of Internal Auditors in preparing standard report for LMs and public enterprises	Kampot Province	GDIA	11-Nov-14	12-Nov-14	2 days			115	21,063	13-Nov-14; 28-Nov-14; 01-Dec-14;	PV000146; JV00021; PV000160
7	Training on Guideline for the Conduct of Pilot-Risk Based Audit	Training officials from Interior Ministry	GDIA-MEF	GDIA	16-Dec-14	19-Dec-14	4 days			25	642	17-Dec-14; 29-Dec-14	PV000172; JV00026
8	Training on Guideline for the Conduct of Audit Assurance Assignment	Training officials from MCS,Mol, NBC,MCFA,MoT,MoWRAM,MoSALVY & MNASRL	GDIA-MEF	GDIA	12-Jan-15 26-Jan-15 9-Feb-15	15-Jan-15 29-Jan-15 12-Feb-15	12days			60	1,588	19-Jan-15 06-Mar-15	PV000202 JV000037
9	Workshop on " Audit IT Application"	To provide the participants on vital of software audit program, IT monitor system, Ongoing audit program system, IT structure of auditing and audit on FMIS system.	Himawari Hotel	GDIA	5-Feb-15	6-Feb-15	02days	97	19	116	7,680	24-Feb-15 27-Feb-15 02-Mar-15 20-Mar-15	JV000034 PV000232 PV000233 PV000242 PV000255
10	organizing 4 more session on conduct of Audit Assurance assignment	Office stationery for GDIA organizing 4 more session on conduct of Audit Assurance assignment from May- August 2015	Phnom Penh,	GDIA							325	27-May-15	PV000310
11	Guideline for conduct of Pilot Risk Based Audits	Training on Guideline for conduct of Pilot Risk Based Audits	MEF, Cambodia	GDIA	25-May-15	20-Aug-15	19days	259	65	324	1,649	7-Sep-15	JV00097
12	Workshop on Taxation Provision Dissemination	Taxation Provision Dissemination	Intercontinental Hotel	Legal Affairs Council	14-Oct-14	14-Oct-14	1 day	218	25	243	7,915	16-Oct-14; 22-Oct-14; 24-Oct-14; 30-Oct-14	PV00126; PV00141; PV00142, JV00017
13	Public Forum of Financial Management Law 2015	Public Forum of Financial Management Law 2015 of MEF on 22 December 2014	MEF Meeting Rooms	MEF	22-Dec-14	22-Dec-14	1days			125	211	15-Jan-15 09-Feb-15	PCV000259 PCV000288
14	Mr. Heang Soyaro, GSC Specialist, attending training on Public Relation	Providing the use of effective Public Media, the power of media, writing strategies, News analyst strategies and Reporting strategies.	American Institute, Phnom Penh	GSC	7-Mar-15	29-Mar-15	8days	1		1	150	27-Feb-15	PCV000310
15	Enhance the capacity of trainers of training	Meeting room Packages for BFD organizing training to enhance the capacity of trainers of training	Intercontinental Hotel	BFD	26-Mar-15	27-Mar-15	2days			25	1,812	10-Apr-15 20-Apr-15	PV000279 PV000282
16	Meeting room Packages for BFD	Meeting room Packages for BFD organizing training on PB and BE on 04-05 and 07-08 May 2015	Intercontinental Hotel	BFD	4-May-15	8-May-15	4days			550	25,920	2-Jun-15	PV000315
17	Training on BE & PB	Training on Budget Entity and Program Budgeting	Le Royal Hotel , Phnom Penh	GDMEF	25-May-15	26-May-15	2days			120	7,800	4-Jun-15 17-Jun-15	JV000055 PV000326

18	Meeting to review the progress of budget Strategic Plan Formulation	Meeting to review the progress of budget Strategic Plan Formulation	Golden Sand Hotel , Sihanouk province	GDSNAF	20-Mar-15	21-Mar-15	2days			30	5,140	7-Apr-15 8-Apr-15 9-Apr-15	PV000276 JV000043 PCV000336
19	Budget strategies Plan Regional Training for Sub-National Administration	Workshop on Budget strategies Plan Regional Training for Sub-National Administration at Svay Rieng , Siem Reap and Preaek Sihanouk province, Kratie and Battambang province	Svay Rieng , Siem Reap and Preaek Sihanouk province, Kratie and Battambang province	GDSNAF	5-May-15	11-May-15	3days	181	44	225	14,222	29-May-15 02-June-15	JV000053 PV000319 PCV000378
20	Consultative workshop on Budget Strategies Plan for sub-national Administration	Consultative workshop on Budget Strategies Plan for sub-national Administration on 07 April 2015	Sunway Hotel , Phnom Penh	GDSNAF	7-Apr-15	7-Apr-15	1days	167	18	185	16,715	10-Apr-15 30-Apr-15 05-May-15	JV000049 PV000279 PV000288
21	PFM Annual Reviews 2014	PFM Annual Reviews 2014	Sokha Hotel , Phnom Penh	GSC	21-May-15	22-May-15	2days	300	100	400	44,074	29-May-15 17-June-15 8-Jul-15	JV000054 PV000324 PV000325 PV000326 JV000065
22	Public Forum on Macro Economy and budget Plan 2016	Forum on Macro Economy and budget Plan 2016, MEF on April 07, 2015- interpretation fee, Photocopies documents fee and Earphone rental	MEF-Phnom Penh	MEF	7-Apr-15	7-Apr-15	1day				269	9-Apr-15 10-Apr-15 24-Apr-15	PCV000338 PCV000339 PCV000346
23	Ms.Chap Sovannara, Official of IT Department	Training on FMIS Training of trainer conducted on 25-26 May 2015	MEF-Phnom Penh	ITD	25-May-15	26-May-15	2days				540	17-Jun-15	PV000331
24	GDT workshop on PFMRP and Medium Term Revenue Mobilization strategy (7 Sessions) for Central Level	GDT workshop on PFMRP and Medium Term Revenue Mobilization strategy (7 Sessions) for Central Level	Phnom Penh,	GDT	6-Aug-15	19-Aug-15	7days			3773	33,786	12-Aug-15 03-Sep-15 23-Sep-15 17-Sep-15 28-Sep-15 05-Oct-15	PCV000443 PV000411, PCV000479 PV000426 PV000442 JV000108
25	ITD Retreat	ITD retreat at Sihanouk Ville on 24-25 August 2015	Sihanouk Ville, Cambodia	ITD	24-Aug-15	25-Aug-15	2days	18	5	23	4,950	7-Sep-15 11-Sep-15 07-Sep-15	PV000421 JV000096 PCV00470
26	UAT Training	Two coffee break and one buffet lunch for training program on UAT2 on 28 August 2015	MEF, Cambodia	ITD	28-Aug-15	28-Aug-15	1day	25	6	31	480	14-Sep-15	PV000422
27	UAT Training	FMIS User Acceptance Test 2	MEF, Cambodia	ITD	31-Aug-15	18-Sep-15	15days	35	15	50	672	29-Sep-15	JV000105
28	1) Sunway Hotel Phnom Penh. 2) Ms. Chap Sovannara, ITD official	Organizing 4 sessions of training program on Basic PC skills (03-26 August 2015)	Phnom Penh, Cambodia	ITD	3-Aug-15	26-Aug-15	17days	52	50	102	23,552	3-Sep-15	PV000409 JV000093
29	Exchange experience with Singapore regarding Performance review and Evaluation	Office stationery for EFI's meeting to exchange experience with Singapore regarding Performance review and Evaluation on 20 August 2015	Phnom Penh, Cambodia	EFI	20-Aug-15	20-Aug-15	1day			25	323	31-Aug-15 1-Sep-15	JV000091 PV000442
30	TOT training on "Budget Entity" and Program Budget Execution	Office stationery EFI organizing TOT training on "Budgeting Entity" and Program Budgeting Execution	Phnom Penh, Cambodia	EFI						125	326	17-Sep-15	PV000426
31	Procurement clinic and SFMM workshop	Procurement clinic and SFMM workshop (05-07 August 2015)	Sihanouk province, Cambodia	GSC	5-Aug-15	7-Aug-15	3days	59	31	90	25,249	21-Aug-15 26-Aug-15 19-Aug-15	JV000086 PV000400 PV000390
32	Training on BE and PB	Meeting room packages for training on BE and PB conducted by GS-MEF (25-26 May 2015)	Phnom Penh, Cambodia	GS-MEF	25-May-15	26-May-15	2days			107	5,706	7-Jul-15	PV000345

33	IT Department official - Mrs. Chap Sovannara	FMIS Super User Go-Live 2 training (20-30 July 2015)	MEF-Cambodia	ITD	20-Jul-15	30-Jul-15	10days	40	10	40	8,542	12-Aug-15 17-Aug-15 18-Aug-15	JV000079 PV000384 PCV000453
34	IT Department official - Mrs. Chap Sovannara	FMIS Go-Live Stage 1 on 20 July 2015- Interpretation services , printing 300 units of bags, Chair rental	MEF-Cambodia	ITD	20-Jul-15	20-Jul-15	1day			330	3,160	31-Jul;-15 4-Aug-15 11-Aug-15 13-Aug-15 17-Aug-15	PV000371 PV000372 PV000382 JV000073 PCV00444
35	PFM Bulletin	Printing 300 units of PFM Bulletin	MEF-Cambodia	GSC							690	11-Aug-15	PV000372
36	26 workshop on PFM RP and RMS (2014-2018) for provincial Level	Increasing awareness among tax payers and tax officers about the norm of tax declaration	All provinces	GDT						3824	123,293	19-Oct-15, 20-Oct-15, 05-Nov-15, 05-Nov-15, 13-Nov-15, 13-Nov-15, 27-Nov-15, 27-Nov-15, 30-Nov-15, 30-Nov-15, 27-Nov-15, 07-Dec-15, 09-Dec-15, 15-Dec-15, 16-Dec-15, 18-Dec-15, 18-Dec-15, 23-Dec-15, 23-Dec-15, 28-Dec-15, 28-Dec-15 and others	JV000114, PV000468, PV000486, PV000488, PV000503, PCV00515, PV000525, JV000127, JV000129, PCV00519, PV000525, PV000532, PV000540, PV000548, JV000142, PV000555, PV000556, PV000561, PV000566, JV000142 and others
37	Consultation workshop of LAD	To get input for Legal Lexicon	Phnom Penh	LAD	23-Sep-15	23-Sep-15	1day			287	10,615	05-Oct-15, 09-Oct-15, 14-Oct-15, 16-Oct-15, 23-Aug-16	PV000450, PV000455, PV000456, JV000111, CRV000102
38	Workshop on introduction to performance audit	Workshop on introduction to performance audit	Siem Reap	GDIA	6-Oct-15	7-Oct-15	2days			135	27,191	09-Oct-15, 02-Nov-15, 10-Nov-15, 16-Nov-15, 19-Nov-15, 23-Nov-15, 07-Dec-15, 28-Dec-15	PV000455, PV000480, PV000495, JV000122, PV000513, PV000519, PCV00523, PV000567
39	Workshop on the strengthening of Ownership on Public Financial Management Reform	Workshop on the strengthening of Ownership on Public Financial Management Reform	Phnom Penh	GSC	30-Sep-15	30-Sep-15	1day	299	55	354	19,744	08-Oct-15, 19-Oct-15, 23-Nov-15	PV000454 JV000112 PV000519
40	Sunway Hotel Phnom Penh	Coffee Break and Buffet Lunch for FMIS User Acceptance Test training scheduling from 31 August - 18 September 2015	MEF, Cambodia	ITD	31-Aug-15	18-Sep-15	15days	35	15	50	7,020	2-Nov-15	PV000477
41	Internal Meeting on CAP3 Book	To finalize the preparation of CAP3 and CAP3 Book	Kampot Province	GSC	29-Oct-15	1-Nov-15	2days	24	2	26	3,192	03-Nov-15 04-Nov-15 27-Nov-15	PV000483 JV000118 PV000523

42	Seminar on "Public Financial Management Reform of China Experience"	Knowledge sharing among other country regarding PFM Reform	Siem Reap, PNH, and China	EFI	19-Oct-15; 25-Jan-16	22-Oct-15; 29-Jan-16	7days	40	6	46	6,024	05-Nov-15; 16-Nov-15; 30-Nov-15; 07-Dec-15; 15-Feb-16;	PV000486; PV000508; JV000131; PV000535; JV000173
43	Personnel Department organizing retreat at Sihanouk Ville (21-23 Oct 2015)	PD Retreat at Sihanouk Ville	Sihanouk Ville, Cambodia	PD	21-Oct-15	23-Oct-15	3days	5	22	27	6,370	05-Nov-15, 08-Dec-15, 15-Dec-15	PV000489, JV000135, PV000548
44	Training on M & E of RMS 2014-2018 on 23 Oct 2015	Training on M & E of RMS 2014-2018 on 23 Oct 2015	Siem Reap	GDEPPF	23-Oct-15	23-Oct-15	1day	19	21	40	5,121	05-Nov-15 10-Nov-15 11-Nov-15	PV000491 PV000496 JV000121
45	Workshop on PEFA	Dissemination of PEFA Report among all stakeholder	Phnom Penh	GSC	21-Oct-15	21-Oct-15	1day	112	17	129	9,282	10-Nov-15, 27-Nov-15, 07-Dec-15, 7-Dec-15, 15-Dec-15	PV000495 PV000524 PCV00526 PV000530 PV000548
46	Training on Program Budgeting Execution for 15 LMs for 3 Sessions	To build the capacity of Budget Officer regarding the Program Budgeting Formulation	Phnom Penh	GDB	02-Nov-15, 05-Nov-15, 16-Nov-15	03-Nov-15, 06-Nov-15, 17-Nov-15	2days	56	176	232	24,001	16-Nov-15, 20-Nov-15, 23-Nov-15, 14-Dec-15, 15-Dec-15, 25-Jan-16	PV000515 JV000123 PV000520 PV000547 PV000548 PV000596
47	Retreat of General Secretariat-MEF on GDAP3	Retreat of General Secretariat-MEF on GDAP3	Kep	GS-MEF	6-Nov-15	7-Nov-15	2days	14	59	73	12,484	18-Nov-15, 15-Dec-15, 16-Dec-15, 30-Dec-15	JV000124, PV000548, PV000551, PCV00543
48	Training on "Budget Entity and Program Budget Execution	ToT Training on "Budget Entity and Program Budgeting Execution" from 21 Sept-14 Oct 2015	Phnom Penh	EFI	21-Sep-15	14-Oct-15	15days	5	21	26	4,700	30-Nov-15	JV000130
49	Training on TOFE/GFS at Siem Reap Province on 16 Nov 2015	Training on TOFE/GFS at Siem Reap Province on 16 Nov 2015	Siem Reap	GDEPPF	16-Nov-15	16-Nov-15	1day	9	43	52	6,789	08-Dec-15, 16-Dec-15, 17-Dec-15	JV000134, PCV00533, PV000552
50	Workshop on the strengthening of legal document compliance of public procurement and consultation workshop on standard bidding documents	To disseminate legal document compliance and to get input for Standard Bidding Document	Phnom Penh	GDPP	18-Dec-15	23-Dec-15	2days			423	11,004	28-Dec-15, 28-Dec-15, 15-Jan-16, 28-Jan-16	PV000565 PV000569 PV000588, JV000163
51	FMIS related training	Organizing workshop on Champion and Change Agent Network	Phnom Penh	ITD	25-Dec-15	25-Dec-15	1day			43	2,460	30-Dec-15, 30-Dec-15	PV000570 JV000147
52	FMIS related training	Training on FMIS End User Session 1: 30 Nov-11 Dec 2015 and Session 2:14-24 Dec 2015, Session 3: 28-29 Dec 15 & Session 4: 30-31 Dec 15; Session 5: 01-11 Feb 16	Phnom Penh	ITD	30-Nov-15	31-Dec-15	30days			152	76,186	16-Dec-15; 30-Dec-15; 28-Jan-16; 02-Feb-16; 12-Feb-16; 29-Mar-16	JV000138; JV000150; JV000162; PV000604; JV000170; PV000672
53	Training on Cash Management planning	1) To ensure efficiency and effectiveness of cash management planning 2) To monitor national revenue and expenditure	Phnom Penh	GDNT	24-Dec-15	25-Dec-15	2days			31	1,770	30-Dec-15, 02-Feb-16, 08-Feb-16	JV000148 PV000604 PV000612

54	Consultation Meeting on Accounting Standard	Lesson learn from French experts as an input for improving the current standard	Phnom Penh	GDNT	13-Dec-15	17-Dec-15	3days	5	14	19	1,635	30-Dec-15	JV000149
55	Training on Revenue-Expenditure Forecasting	To improve inhouse capacity regarding Revenue-Expenditure Forecasting	Sihanouk Ville, Cambodia	GDEFPF	19-Dec-15	19-Dec-15	1day	18	25	43	5,340	30-Dec-15, 11-Jan-16, 15-Jan-16, 8-Apr-16	JV000151 PV000580 PV000587 PV000612
56	Workshop on MEFinfo Database	Workshop on MEFinfo Database	Monduliri	GDEFPF	26-Dec-15	27-Dec-15	2days	12	31	43	8,991	30-Dec-15, 11-Jan-16, 12-Jan-16, 08-Apr-16	JV000152 PV000581 PV000582 PV000612
57	3rd GSC Retreat	Update GSC Vision and Annual Action Plan 2016	Siem Reap	GSC	7-Jan-16	8-Jan-16	2days	23	2	25	3,723	22-Jan-16; 15-Feb-16; 18-Feb-16	JV000160; PV000621; PV000627;
58	15 GDNT Officials Attend Workshop on 1) Essential Skills for Leading & Empowering People and 2) Training of Trainer	To improve capacity of GDNT official in Leadership and Management	Minset & Entrepreneur Center	GDNT	30-Jan-16	14-Feb-16	6days	1	14	15	8,700	3-Feb-16	PV000602
59	Training program on Program Budgeting and Budget Entity (4 Sessions)	1) Improve capacity of Trainers of Trainees 2) Improve capacity of budget officials from 15 LMs to be full program budgeting in 2016	Le Royal and Sokha Hotel, Phnom Penh	GDB	15-Feb-16	26-Feb-16	9days			1200	89,401	10-Mar-16; 22-Mar-16; 05-Apr-16; 06-Apr-16; 11-Apr-16; 26-Apr-16;	JV000175; PV000660; PV000677; PV000688; PV000695; PV000707;
60	Meeting on the preparation of BSP 2017-2019 at SHV	To ensure consistency of budget execution and budget formulation by focusing on how to link to Policy Objective, Program, Activity and Indicator	Independent Hotel, Sihanouk province	GS-MEF	28-Mar-16	30-Mar-16	3days			212	40,229	22-Apr-16; 27-Apr-16; 26-Apr-16; 18-May-16	JV000191; PV000710; PV000708; PV000740
61	Training on Petty Cash Advance Procedure for Program Budgeting	To disseminate Guideline on Petty Cash Advance Implementation for Financial Staffs from General Departments of MEF	EFI, Phnom Penh	EFI	1-Feb-16	3-Feb-16	3days	37	26	63	2,339	01-Apr-16; 06-Apr-16	PV000675; PV000688;
62	Training Program on Budget Execution Procedure	To increase awareness on Program Budgeting Execution for officials from provincial departments who involved in inspecting and auditing activity; Session 1: 10-11 Mar 2016; Session 2: 16-17 Mar 2016; Session 3: 24-25 Mar 2016)	Phnom Penh Hotel, Sunway Hotel, Cambodiana Hotel	EFI	10-Mar-16	25-Mar-16	6days	239	101	340	15,381	06-Apr-16; 22-Apr-16; 29-Apr-16; 29-Apr-16; 29-Apr-16	PV000688; JV000189; PV000716; PV000717; PV000718
63	3 Sessions of Training on Petty Cash Advance Procedure for Program Budgeting	To disseminate Guideline on Petty Cash Advance Implementation for officials from provincial departments; Session 1: 28-31 Mar 2016; Session 2: 02-05 May 2016; Session 3: 16-19 May 2016	Battambang, Siem Reap and Kg. Chhnang	EFI	28-Mar-16	19-May-16	12days	296	159	455	61,282	25-Apr-16; 29-Apr-16; 26-May-16; 13-Jun-16; 15-Jun-16; 24-Jun-16	PV000706; PV000719; PV000748; JV000211; PV000773; PV000790
64	CAP3 Launching and Annual Review 2015 of PFMRF	1) To disseminate Consolidated Action Plan for PFMRF-Stage 3; 2) To review PFMRF implementation in Year 2015	Sofitel Poketra, Phnom Penh	GSC	21-Mar-16	22-Mar-16	2days				75,228	06-Apr-16; 07-Apr-16; 07-Apr-16; 11-Apr-16; 12-Apr-16; 27-Apr-16; 29-Apr-16; 11-Apr-16; 24-Jun-16	PV000690; PV000692; PV000693; JV000187; PV000697; PV000711; PV000715; JV000187; PV000791

65	ToT and Regional Training on BSP for SNAs	1) To raise awareness on BSP Concept 2) to improve understanding on the determination of indicators, on the BSP formulation 3) Introduce about M & E Session 1: Training in SHV 10-11 May 16; Session 2: Training in SRP on 18 May 16; Session 3: Training in Kratie on 23 May 16; Session 4: Training in BTB on 26 May 16; Session 5: Training in SHV on 30 May 16	Phnom Penh, Siem Reap, Kratie, Battambang, and Sihanouk Ville	GDSNAF	10-May-16	30-May-16	6days	267	90	357	44,256	27-May-16; 30-May-16; 10-Jun-16; 10-Jun-16; 10-Jun-16; 10-Jun-16; 13-Jun-16; 24-Jun-16	PV000749; JV000204; PV000758; PV000759; PV000760; PV000761; JV000209; PV000791;
66	Training Program on Public Procurement for BE from LMs	Enhance awareness and capacity of BE from LMs on Rule and Regulation of Public Procurement Session 1: 04-07 Apr 2016; Session 2: 25-28 Apr 2016	Phnom Penh Hotel, Cambodia	GDPP	4-Apr-16	28-Apr-16	8days	266	94	360	37,794	25-May-16; 27-May-16; 02-Jun-16; 24-Jun-16	PV000746; JV000202; PV000750; PV000790
67	Consultation Workshop on FMIS Stage 2	To introduce the successful launch and rolling out of FMIS Stage 1 and to get input for FMIS Stage 2	Sokha Hotel , Phnom Penh	ITD	26-May-16	26-May-16	1day			125	4,327	27-May-16; 13-Jun-16; 24-Jun-16; 15-Jun-16;	JV000201; PV000762; PV000791; PV000770
68	Awareness Workshop on PFMRP	To increase awareness on PFMRP for Public Sector, particularly for Union of Youth Federations of Cambodia	Phnom Penh Hotel, Phnom Penh	GSC	31-May-16	31-May-16	1day	584	277	861	28,891	16-Jun-16; 16-Jun-16; 16-Jun-16; 24-Jun-16	PV000775; PV000776; PV000777; PV000791
69	Dissemination workshop on the effectiveness of legal provision implementation (Session 1)	Increase awareness on Legal Provisions of MEF for Sub National Administration in the areas of PFM Reform, Budget Framework, Procurement Procedure, the Role of Public Accountant and State Property Management	Battambang	LAD-GS MEF	5-May-16	6-May-16	2days			400	29,164	2-Jun-16	JV000206
70	Dissemination workshop on FMM, PM, and BE Monitoring	1) To increase awareness of FMM and PM under PFMRP and 2) to monitor budget execution of GDs	Sihanouk Ville, Cambodia	GSC	5-Aug-16	6-Aug-16	2days	70	18	88	11,094	16-Aug-16; 25-Aug-16	JV000231; PV000864
71	FMIS End User Training for PTs (to be Trainers)	Training on FMIS Modules for end users to be trainers	FMIS Training Room	FMWG	7-Aug-16	3-Sep-16	20days	51	24	75	53,693	12-Sep-16; 20-Sep-16; 20-Sep-16	JV000240; PV000905; PV000906
72	Retreat on FMIS Stage 2	1) Find way to respond to the challenges in FMIS Phase 1 2) Finalize draft FMIS Phase 2 Plan	Angkor Paradise, Siem Reap	FMWG	22-Sep-16	24-Sep-16	3days	17	10	27	4,500	29-Sep-16;	JV000245
73	10 Sessions Training on DM Administration Budget Plan 2017	To increase awareness of Sub National Administration on the budget formulation and execution	Tonle Bassac Restaurant, Phnom Penh	GDSNAF	8-Sep-16	21-Sep-16	10days	646	200	846	44,955	14-Sep-16; 22-Sep-16; 26-Sep-16	PV000898; JV000243; PV000921
74	Accounting training	Accounting training at CAMED Business School (F1 & F3)	Phnom Penh	GDEPPF	1-Jul-16	31-Dec-16	Program	5	0	5	1,790	7-Aug-16	PV000809
75	Training on Budget Execution	Training program on Budget Execution for Line Ministries	Kg. Chhnang, Ratanakiri	EFI	18-Jul-16; 08-Aug-16	21-Jul-16; 11-Aug-16	10days				28,763	28-Jul-16; 15-Aug-16; 15-Aug-16; 23-Aug-16	PV000830; PV000849; PV000851; PV000863
76	Dissemination workshop on the effectiveness of legal provision implementation (Session 2)	Increase awareness on Legal Provisions of MEF for Sub National Administration in the areas of PFM Reform, Budget Framework, Procurement Procedure, the Role of Public Accountant and State Property Management	Sihanouk Ville, Cambodia	LAD-GS MEF	5-May-16	6-May-16	2days	191	49	240	22,219	14-Sep-16; 14-Sep-16; 14-Sep-16	PV000896; PV000897; PV000898
77	Retreat on FMIS Stage 2	1) Find way to respond to the challenges in FMIS Phase 1 2) Finalize draft FMIS Phase 2 Plan	Angkor Paradise, Siem Reap	FMWG	22-Sep-16	24-Sep-16	3days	17	10	27	2,678	3-Oct-16	PV000925; PV000926
78	Training on CCNA, Oracle database11g SQL-fundamental and 11g Administration	To enhance the capacity in implementing FMIS GDAP3 efficiency.	Sunrise Institute Co., Ltd	GDIA				4	0	4	6,514	10-Oct-16	PV000933

79	Dissemination workshop on PFM	Increase the awareness on PFM to officials under MOEYs	Kampot Province	GSC	10-Oct-16	11-Oct-16	2days	12	2	14	1,392	14-Oct-16	JV000253
80	Traning on banking system and monetary statistics	To enforcement specialist capacity on cambodian banking management system and the relationship of bank sector to other sectors.	Siem Reap Province	GDEFPF	5-Oct-16	6-Oct-16	2days	12	7	19	3,595	14-Oct-16; 2-Nov-16; 21-Nov-16	JV000254; PCV000815; PV000989
81	Training on IT to PTs	Increase the awareness of IT to PTs's officers	SR, BMC, SHV and KKG	GDNT	5-Sep-16	14-Oct-16	20days	71	22	93	6,436	24-Oct-16; 24-Nov-16	JV000263; PCV000837
82	Training on Budget Execution	Training program on Budget Execution for Line Ministries (session 5)	KCM, RTK, Kampot	EFI	18-Jul-16	29-Sep-16	12	394	162	556	19,904	17-Oct-16 25-Oct-16; 23-Nov-16; 28-Dec-16	PV000946 JV000265; PV000990; PV001043
83	Dissemination workshop on the effectiveness of legal provision implementation (Session 2)	Increase awareness on Legal Provisions of MEF for Sub National Administration in the areas of PFM Reform, Budget Framework, Procurement Procedure, the Role of Public Accountant and State Property Management	SHV	LAD	25-Aug-16	26-Aug-16	2days	191	49	240	31,840	31-Oct-16	JV000269
84	Training on DM Administration Budget Plan 2017	To increase awareness of Sub National Administration on the budget formulation and execution	Tonle Bassac Restaurant, Phnom Penh	GDSNAF	7-Nov-16	8-Nov-16	2days	311	89	400	25,108	11-Oct-16; 11-Nov-16; 16-Nov-16	PCV000793; PV0001000; JV000275; PV000983
85	Dissemination workshop on stamp tax collection	To improve understanding on stamp tax procedure	Rock Royal Hotel, Kep Province	GDT	20-Jul-16	20-Jul-16	1day				360	3-Nov-16	PV000969
86	PFM Bulletin	Printing 330 units of PFM Bulletin for dissemination	Universities in Cambodia	GSC							990	7-Nov-16; 6-Dec-16	PV000986; PV001007
87	Training workshop on Law on intergrated management and commercial gambling resort	Dissemination and collection all the point for preparationLaw on intergrated management and commercial gambling resort	Phnom Penh Sokha Hotel	GDFI	19-Oct-16	19-Oct-16	1day	165	15	180	6,760	11-Nov-16; 17-Nov-16; 16-Dec-16; 11-Jan-17	PV000983; PCV000827; PV001029; PV001064
88	Dissemination workshop on tax payment culture and PFM for region 1	To improve the effeciency working to all TD branches and tax culture payment to all tax payers	TBK province	GDT	7-Oct-16	7-Oct-16	1day	75	14	89	5,447	17-Oct-16; 11-Nov-16; 28-Nov-16	PV000945; JV000278; PV000983;
89	Dissemination workshop on tax payment culture and PFM for region 2 and 3	To improve the effeciency working to all TD branches and tax culture payment to all tax payers	SR and BTB	GDT	28-Oct-16; 4-Nov-16	28-Oct-16; 4-Nov-16	1day 1day	430	188	618	18,274	11-Nov-16; 21-Nov-16; 23-Nov-16	PV000983; PV000989; JV000279; PV000991
90	Training on accountancy and budget entity (session 1)	To provide the acknowledgement to GDCE's officers	GDCE	GDCE	24-Oct-16	26-Oct-16	3days	182	57	239	9,495	23-Nov-16	JV000281
91	Dissemination workshop on PFM to 6 LMs	To improve the awareness of PFM. Printing 600 PFM folders, 500 PFM Newsletter No. 1, 600 PFM Leafet, 600 PFM Note book	MOYs, MH, MWA, MSA, MCU, MCR	GSC	October-2016	November-2016					2,621	24-Nov-16; 12-Dec-16	PCV000836; PV001026
92	Retreat MEF-GS	To point the important indicator of work accomplished for year 2017	SR province	GSC	1-Dec-16	2-Dec-16	2days	6	1	7	812	5-Dec-16	JV000288
93	Training on revenue forecasting	To share the experience and method of preparation the draft of finance management	Sunway Hotel , Phnom Penh	GDEFPF	5-Dec-16	5-Dec-16	1day				979	19-Dec-16; 26-Dec-16; 28-Dec-16	PV001035; PCV000877; PV001043
94	Training on IT to PTs	Increase the awareness of IT to PTs's officers	Pursat & BTB	GDNT	24-Oct-16; 31-Oct-16	28-Oct-16; 4-Nov-16	5days 5days	28	9	37	3,188	8-Dec-16	JV000291
95	Dissemination workshop on tax payment culture and PFM for region 4	To improve the effeciency working to all TD branches and tax culture payment to all tax payers	SHV province	GDT	25-Nov-16	25-Nov-16	1day	117	72	189	9,597	12-Dec-16; 21-Dec-16	JV000292; PV001037
96	Training on Foundation of Macroeconomic forecasting	To share the experience and awareness to GDEFPF's officer on model of macroeconomic	SHV	GDEFPF-GSC	17-Dec-16	17-Dec-16	1day				5,802	15-Dec-16; 26-Dec-16; 23-Jan-17; 23-Jan-17	PCV000864; JV000294; PV001073; PV001074

97	Dissemination workshop on tax payment culture and PFM for region 5	To improve the efficiency working to all TD branches and tax culture payment to all tax payers	PNH	GDT	9-Dec-16	9-Dec-16	1day	241	63	304	9,921	19-Dec-16; 21-Dec-16	JV000293; PV001033; PV001038
98	Training on IT to PTs	Increase the awareness of IT to PTs's officers	Kg. Chhang, Kg. Thom provinces	GDNT	21-Nov-16	2-Dec-16	10days	34	6	40	3,163	19-Dec-16	PV001034
99	Training on accountancy and budget entity (session 2 &3)	To provide the acknowledgement to GDCE's officers	GDCE	GDCE	12-Dec-16; 21-Dec-16	14-Dec-16; 23-Dec-16	3days 3days	378	120	498	22,350	27-Dec-16; 28-Dec-16; 23-Jan-17	JV000298; PV001043; PV001073
100	Training on output monitoring of program budgeting procedure	To enforcement SNAs capacity on technical of program budgeting procedure of SNA.	Siem Reap	GDSNAF	29-Dec-16	30-Dec-16	2days	142		142	13,637	4-Jan-17; 23-Jan-17; 1-Feb-17; 3-Jan-17	PV001073; PCV000882; PV001088; PV001052; JV000302
101	Retreat on budget formulation	To recontrol the budget formulation and budget entity	Phnom Penh	GDB	5-Jan-17	6-Jan-17	2days	60		60	2,759	23-Jan-17	PV001073; PV001075
102	Training on Cash Management System	To provide the knowledge to cash management system to ministries involved.	Phnom Penh	GDNT	23-Dec-16	23-Dec-16	1day	42		42	1,029	23-Jan-17; 23-Jan-17; 17-Jan-17	PV001073; PV001075; PCV000892
103	Training on "Petty Advance Accounting, Petty Revenue, and General Accounting" for Public Admin Entity.	To reform the public admin entity	Phnom Penh	GDNT	19,26,28 Dec-16	19,26,28 Dec-16	3days	125	81	206	3,771	23-Jan-17; 05-Jan-17; 03-Feb-17	PV001073; JV000303; PCV000906
104	Training on IT to PTs	Increase the awareness of IT to PTs's officers	STG, RTK, KTR, KCM	GDNT	11-Dec-16	14-Jan-17	28days	66	23	89	6,450	30-Jan-17	JV000313
105	Dissemination workshop on stamp tax collection	To improve understanding on stamp tax procedure	SVR, TKM, KCM, KRT, MDK, RTK and STR Provinces	GDT	1-Jul-16	15-Jul-16	15days			749	13,403	23-Jan-17	PV001081
106	Workshop on consultation on drafting sub decree on NTR.	Discussion on drafting sub decree on NTR	Phnom Penh Hotel	GDB/EFI	16-Feb-17	16-Feb-17	1day			346	9,403	1-Mar-17; 2-Mar-17	PV001125; JV000319; PV001128
107	FMIS Phase II launching	To show the supportation on PFMRP all the stages	Sokha Hotel , Phnom Penh	FMWG	22-Feb-17	22-Feb-17	1day				7,329	2-Mar-17; 13-Mar-17; 14-Mar-17; 24-Mar-17; 3-Mar-17	PV001128; PV001132; PV001150; PV001169; PCV000941
108	Training on Program Budgeting and budget entity	To improve the capacity of budget officers	Phnom Penh	GDB	20-Feb-17	24-Feb-17	2days				25,338	2-Mar-17; 13-Mar-17	PV001128; PV001133; PV001132
109	Training on Draft sub decree on the guiding principle of public investment	To be efficiency, transparency and accountability on guiding principle of public investment.		GDICDM	7-Feb-17	7-Feb-17	1day				3,725	2-Mar-17; 21-Feb-17; 22-Feb-17	PV001128; PV001116; PCV000933
110	Dissemination PFMRP	Distribution to increase the participation in PFMRP	Phnom Penh	GSC							1,650	9-Feb-17	PV001099
111	Retreat GSC 2016	Conclusion the result of vision mission and strategy for year 2017 and evaluation the official working.	Shihanouk Ville	GSC	25-Jan-17	26-Jan-17	2days				3,946	13-Feb-17; 14-Mar-17; 6-Feb-17	PV001109; PCV000945; JV000315
112	Training on IT to PTs	Increase the awareness of IT to PTs's officers	Takeo, Kampot, KSP, & SVR	GDNT	22-Jan-17	25-Feb-17	35 days	105		105	6,851	14-Mar-17	PV001149
113	Dissemination workshop on the effectiveness of legal provision implementation (Session 3)	Increase awareness on Legal Provisions of MEF for Sub National Administration in the areas of PFM Reform, Budget Framework, Procurement Procedure, the Role of Public Accountant and State Property Management	STG	LAD	23-Jan-17	24-Jan-17	2days	122	26	148	24,610	1-Feb-17; 6-Feb-17; 14-Mar-17; 21-Feb-17	PV001087; JV000316; PV001150; PV001115
114	Traning Soft skill (9courses)	To build capacity and supportation of FMIS system	JM Asia (Cambodia) Co., Ltd.	FMWG	2-Feb-17	3-Mar-17	29days				17,500	23-Mar-17	PV001166
Total Training and Workshop (III)											1,663,573		

IV) Meeting and Discussion												
1	Various Meeting and Discussion in Year 2014 and 2015	Office supply and stationery, photocopy fee and mission fee for various meeting and discussion	MEF Meeting Rooms	GSC	12-Jun-14; 10 Jul-14; 14-Aug-14	12-Jun-14; 10 Jul-14, 14-Aug-14					3,068	01-Jul-14; 16-Jul-14; 17-Jul-14; 03-Sep-14; 24-Dec-14 28-May-15 7-Sep-15 18-Sep-15 PV00055; PCV00088; PCV00089; PCV00134; PCV00240 PV000312 JV000094 PV000430
2	Attending workshop of PAR	Attending dissemination workshop on National Adm. reform Program	RTK, SHV	GSC	28-Sep-15	28-Sep-15	2days	2		2	328	05-Oct-15, 16-Dec-15 JV000107, JV000141
3	Attend workshop on Procurement and Budget Execution for SNAs	Attending dissemination workshop conducted by Sub-National Administration	SRP	GSC	31-Mar-16	1-Apr-16	2days	2		2	232	6-Apr-16 PV000689
4	Attending seminar on Project Implementation and Administration	Attending seminar on Project Implementation and Administration organized by ADB	SRP	GSC	2-May-16	6-May-16	5day	3		3	872	18-May-16 JV000196
5	PFMRP Dissemination	To raise awareness of PFMRP to private sectors	Phnom Penh	GSC	1-Sep-16	1-Dec-16					3,059	12-Aug-16; 18-Aug-16; 07-Sep-16; 21-Sep-16; 21-Sep-16; 23-Sep-16; 23-Sep-16; 28-Sep-16 PCV000735; PCV000737; PCV000755; PCV000774; PCV000775; PV000918; PV000919; PCV000780
6	Cross cutting issues of the three reforms program	To enhance the coordination of the three reform programs, (PFM, D&D and PAR)	Phnom Penh	GSC	08-Aug-16; 19-Aug-16	08-Aug-16; 19-Aug-16	2days				2,011	19-Aug-16; 09-Sep-16; 20-Sep-16; PV000856; PCV000762; PV000906
7	Various Meeting and Discussion in Year 2016	Office supply and stationery, photocopy fee and mission fee for various meeting and discussion	MEF Meeting Rooms	GSC	17-Dec-15; 23-Dec-15; 18-Jan-16	17-Dec-15; 23-Dec-15; 18-Jan-16					2,648	04-Jan-16; 09-Feb-16; 11-Feb-16; 11-Feb-16; 18-Feb-16; 18-May-16; 26-Sep-16 PV000571; PCV00573; PCV00576; PCV00583; PV000648; JV000197; PC000923
8	PFM-TWG Meeting in year 2016	Controlling the first and second trimester of accomplished work in 2016 and adjustment the work plan (CAP 3)- Interpretation service	MEF Meeting Rooms	GSC	27-Sep-16	27-Sep-26					483	11-Oct-16; 18-Oct-16; 1-Nov-16; PCV000792; PCV000802; PCV000811;
9	Attending workshop of MEF	Attending workshop on drafting of introduction the evaluation yearly condition of district administrative	Kampot province	GSC	20-Oct-16	21-Oct-16	2days	1	0	1	116	3-Nov-16 PCV000818
10	PFMRC Meeting	Photocopy fee for meeting and discussion	MEF Meeting Rooms	GSC	24-Sep-16	24-Sep-16	1day				34	2-Dec-16 PCV000847
11	Attending region workshop (Ministry of Public Service)	Workshop on following and controlling the implementation of PFM 2015-2018	Kohkong Province	GSC	7-Dec-16	7-Dec-16	1day				300	5-Dec-16; 12-Dec-16 PCV000852; PCV000859
12	FMIS workshop (Ministry of Economy and Finance)	FMIS workshop on controlling the progress of implementation FMIS System to PTs.	Phnom Penh	FMIS	16-Dec-16	16-Dec-16	1day	48	0	48	540	12-Dec-16; 16-Dec-16 PCV040-IT; PCV041-IT
13	PFM-TWG Meeting in year 2016	Controlling the third trimester of accomplished work in 2016-Interpretation service	MEF Meeting Rooms	GSC	13-Dec-16	13-Dec-16	1day				919	21-Dec-16; 23-Jan-17 PCV000871; PV001071

14	Attend training-Save the Children	Attendin training on program base budget of provincial department of education youth & sport.	Kg. Cham province	GSC	29-Dec-16	29-Dec-16	1day	3	0	3	144	26-Dec-16; 4-Jan-17	PCV000876; CRV000139
15	Various discussion and meeting in 2016	Meeting on correction Prakas No. 616/encouragement procedure	GSC meeting room	GSC	28-Dec-16	28-Dec-16	1day	6	5	11	57	30-Dec-16	PCV000878
16	Discussion meeting on capacity building plan	Attending training on capacity building plan	Khemera Battambang I Hotel	GSC	19-Jan-17	19-Jan-17	1day	15	1	16	1,792	18-Jan-17; 01-Feb-17; 20-Jan-17	PCV000895; PV001085; JV000306
17	Attending Meeting on accomplished work in year 2016 of CAP3 implementation .	The accomplished work in year 2016 of CAP3 implementation .	GSC	GSC	20-Feb-17	20-Feb-17	1day	5		5	25	21-Feb-17;	PCV000924
18	Attending mission - TWG networking	Attending mission on TWG networking meeting on 5-8 Feb 2017 in SHV- Per Diem	SHV	GSC	5-Feb-17	8-Feb-17	4days	2		2	232	15-Feb-17	PCV000915
19	Attending mission	Attending mission and presentationon PFMRP	SRP	GSC	6-Feb-17	7-Feb-17	2days	5	1	6	696	30-Mar-17	PV001175
20	Attending mission	Mission on Budget transparancy.	MEF Meeting Rooms	GSC	15-Feb-17	15-Feb-17	1day	41		41	75	21-Feb-17	PCV000923
Total Meeting Expenses (IV)											17,631		
Total Payment for Training and Workshop (I+II+III+IV)											3,552,789		

3.4 PROCUREMENT TRACKING FORM FOR GOODS-FMIS

Ref. No.	Decription of Goods	Procurement Method +	Prior Review (Prior) or Post Review (Post)		Plan (P) / Schedule (S) / Actual (A)	Cost Estimate / Actual Cost	Bidding Documents (BD) and Bidding Process(First Stage)									Bid Evaluation Report (First Stage)						Bidding Process(Second Stage)			Bid Evaluation Report /Contract Award (Second Stage)								Contract Signing		
							PIU/ ITD sent draft BD to PRC for approval (Date.)	PRC/ PD approved draft BD (Date.)	PIU/SCS sent draft BD to the Bank for NOL (Date)	The Bank provided suggestion and comment to the draft BD (Date)	PIU/SCS sent Revised BD to the Bank for NOL (Date)	The Bank provided NOL to the draft BD (Date)	PIU/SCS issued invitation for bids and bidding documents(date)	Public bid oppening (Date)	PIU/SCS sent Bid Opening Minutes to all bidders and the Bank	PIU/ITD sent Bid Evaluation report to PRC for approval (date)	PRC/PD approved Bid Evaluation report (date)	PIU/SCS sent Bid Evaluation report to the Bank for NOL (date)	The Bank provided suggestion and comment to Bid Evaluation Report (Date)	PIU/SCS sent Revised Bid Evaluation Report to the Bank for NOL (Date)	The Bank provided NOL to Bid Evaluation Report (Date)	PIU/SCS issued invitation to Bidder(date)	Public bid oppening (Date)	PIU/SCS sent Bid Opening Minutes to all bidders and the Bank	PIU/ITD sent Bid Evaluation Report to PRC/PD for approval (date)	PRC/PD approved Bid Evaluation Report (date)	PIU/SCSsent Bid Evaluation Report to Bank for NOL (date)	The Bank Provided suggestion and coomment to the BER (date)	PIU/SCS sent revised BER to Bank for NOL (date)	The Bank provided NOL to BER (date)	PIU/SCS/ITD issued Letter of Notification for Contract Award (date)	PIU/SCS/ITD issued Publication Award contract (date)	PIU signed Contract with winning bidder (Date)	PIU sent a copy of sign Contract for the Bank's record (Date)	Supplier's Name
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	
CAM-MEF-PFMRP-FMS-N001	Supply and Implementation of Financial Management Information System (FMS) Treasury System (The System)	Two-Stage BD	Prior	P	\$10,000,000.00	3-Oct-12	9-Oct-12	9-Oct-12	18-Oct-12	26-Oct-12	30-Oct-12	2-Nov-12	8-Jan-12	15-Jan-12	14-Feb-12	28-Feb-12	1-Mar-12	15-Mar-12	22-Mar-12	29-Mar-12															
				S		3-Oct-12	9-Oct-12	9-Oct-12	18-Oct-12	26-Oct-12	30-Oct-12	2-Nov-12	21-Jan-12	23-Jan-12	22-Feb-12	7-Mar-12	9-Mar-12	23-Mar-12	30-Mar-12	6-Apr-12	5-Jun-13	20-Jul-13	23-Jul-13	6-Sep-13	20-Sep-13	27-Sep-13	11-Oct-13	13-Oct-13	15-Oct-13	29-Oct-13	29-Oct-13	12-Nov-13	13-Nov-13		
				A	\$9,388,888.88	3-Oct-12	9-Oct-12	9-Oct-12	18-Oct-12	26-Oct-12	30-Oct-12	2-Nov-12	21-Jan-13	22-Jan-13	22-Feb-13	07 May 13	9-May-13	N/A	N/A	20-May-13	30-May-13	22-Jul-13	23-Jul-13	16-Oct-13	25-Oct-13	28-Oct-13	N/A	13-Dec-13	21-Dec-13	24-Dec-13	24-Dec-13	23-Dec-13	25-Dec-13	FIS – LG CNS Joint Venture	
Total			1	P	\$10,000,000.00																														
			1	A	\$9,388,888.88																														

3.4 PROCUREMENT TRACKING FORM FOR CONSULTANT SERVICES

Package No	Loan No.	Contract No.	Description of Services	Procurement Method +	Prior Review (Prior) or Post Review (Post)	Procuring Agency	Plan (P) /Schedule (S) /Actual (A)	Cost Estimate / Actual Cost	TOR/EOI						Evaluation			Contract							Current Status
									PIU sent TOR and Request for Expression of Interest (REOI) to PRC or GSC (date)	PRC or GSC approved TOR and REOI (Date)	PIU sent TOR and REOI to the Bank for NOL (date)	The Bank provided NOL to TOR and REOI (date)	PIU issued REOI (date)	Submission of EOIs date	PIU sent Shortlist along with the EOI evaluation report to the Bank for NOL (date)	The Bank provided NOL to shortlist (date)	PRC Approved Minute negotiated contract with consultant	PIU sent draft negotiated contract to the Bank for NOL (date)	The Bank provided NOL to the Draft Negotiated Contract (date)	PIU signed contract with consultant (date)	PIU sent a copy of signed contract for the Bank's record (date)	Consultant's Name	Contract Start date	Contract Completion date	
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26
Procurement package that planned output for January to May 2017																									
CS-01/17	Trust Fund No. TF015434	4th Amend-ment	Extension Contract of PeopleSoft Functional Advisor for FMWG (23 days) International Consultant	IC	Post	GSC	P	65,000	N/A	N/A	N/A	N/A	N/A	N/A	N/A	27-Dec-16	28-Dec-16	4-Jan-17	10-Jan-17	10-Jan-17	Marie Sinclair		30-Apr-17		
							S																		
							A	31,540	N/A	2/22/2017	N/A	N/A	N/A	N/A	N/A	N/A	28-Feb-17	N/A	N/A	20-Mar-17	N/A	Marie Sinclair		30-Apr-17	Contract signed
CS-02/17	Trust Fund No. TF015434	5th Amend-ment	Extension Contract of PeopleSoft Functional Advisor for FMWG (16 days) International Consultant	IC	Post	GSC	P																		
							S																		
							A	24,340	N/A	10-Apr-17	N/A	N/A	N/A	N/A	N/A	19-Apr-17	N/A	N/A	20-Apr-17	N/A	Marie Sinclair		14-May-17	Contract signed	
CS-06/17	Trust Fund No. TF015434	Amend-ment	Extension Contract of 4 ICT Technicians for FMWG (2 Months)	IC	Post	GSC	P	4,800	N/A	N/A	N/A	N/A	N/A	N/A	N/A	15-Feb-17	N/A	N/A	20-Feb-17	N/A	N/A	1-Jan-17	30-Apr-17	Extension	
							S																		
							A	7,700	N/A	2/22/2017	N/A	N/A	N/A	N/A	N/A	28-Feb-17	N/A	N/A	20-Mar-17	N/A	Marie Sinclair		30-Apr-17	Contract signed	
	Trust Fund No. TF015434	Amend-ment	Extension Contract of 3 Analyst for GDT	IC	Post	GSC	P	10,950	N/A	N/A	N/A	N/A	N/A	N/A	N/A	15-Dec-16	N/A	N/A	2-Jan-17	N/A	N/A	1-Jan-17	30-Apr-17	Extension	
							S																		
							A	10,950	N/A	1/18/2017	N/A	N/A	N/A	N/A	N/A	21-Jan-17	N/A	N/A	6-Feb-17	N/A	Mr. Sim Piseth Mr. Sun Vuthy Mrs. Thai Seangmean		30-Apr-17	Contract signed	
							Total:	74,530																	

3.4 PROCUREMENT TRACKING FORM FOR GOODS-GENERAL

No	Loan No.	Contract No.	Description of Goods	Procurement Method +	Prior Review (Prior) or Post Review (Post)	Procuring Agency	Plan (P) / Schedule (S)/ Actual (A)	Cost Estimate / Actual Cost	Bidding Documents (BD) and Bidding Process							Bid Evaluation/Contract Award							Contract					Current Status	
									PIU sent draft BD to PRC for approval (Date.)	PRC approved draft BD (Date)	PIU sent draft BD to the Bank for NOL (Date)	The Bank provided NOL to the draft BD (Date)	PIU issued invitation for bids and bidding documents(date)	Public bid opening (Date)	PIU sent Bid Opening Minutes to all bidders and the Bank	PIU sent Bid Evaluation report to PRC for approval (date)	PRC approved Bid Evaluation report (date)	PIU sent Bid Evaluation report to the Bank for NOL (date)	The Bank provided NOL to Bid Evaluation report (date)	PIU issued Letter of notification for contract award (date)	PIU signed Contract with winning bidder (Date)	PIU sent a copy of sign Contract for the Bank's record (Date)	Supplier's Name	Delivery start date	Delivery Completion Date	PIU issues Certificate of Acceptance (date)			
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28		
January to May 2017																													
G-01/17	Trust Fund No. TF015434	PFMMP/ GSC-G-001/17	Supply of 1 unit of SUV Vehicle for FMVG	NS	Post	GSC	P	35,000	15-Dec-16	22-Dec-16	N/A	N/A	23-Dec-16	6-Jan-17	N/A	13-Jan-17	15-Jan-17	N/A	N/A	18-Jan-17	5-Feb-17	N/A		31-Mar-17	1-Apr-17	8-Apr-17	New		
							S																						
							A	32,500	7-Dec-16	12-Dec-16	N/A	N/A	21-Dec-16	28-Dec-16	N/A	6-Jan-17	10-Jan-17	N/A	N/A	2-Feb-17	2-Feb-17	N/A	Mitsu (Cambodia) Co., Ltd	2-Feb-17	17-Mar-17	18-Mar-17	Completed		
G-02/17	Trust Fund No. TF015434	PFMMP/ GSC-G-002/17	Supply of 1 Unit of Server, 4 Units of Desktop, 3 Units of Scanner for GDSPNRT	NS	Post	GSC	P	15,000	15-Dec-16	22-Dec-16	N/A	N/A	23-Dec-16	6-Jan-17	N/A	13-Jan-17	15-Jan-17	N/A	N/A	18-Jan-17	5-Feb-17	N/A		31-Mar-17	1-Apr-17	8-Apr-17	New		
							S																						
							A	14,982	18-Aug-16	6-Dec-16	14-Dec-16	27-Dec-16	4-Jan-17	17-Jan-17	N/A	BER is reviewing by PRC.	24-Feb-17	N/A	N/A	1-Mar-17	9-Mar-17	N/A	InConnex Co., Ltd	9-Mar-17	2-May-17	4-May-17	Completed		
G-05/17	Trust Fund No. TF015434	PFMMP/ G-003/17	Supply of 1 unit of SUV Vehicle for FMVG	NS	Post	GSC	P	49,000	15-Mar-16	22-Mar-16	N/A	N/A	23-Mar-16	6-Apr-16	N/A	13-Apr-16	15-Apr-16	N/A	N/A	18-Apr-16	6-May-16	N/A		29-Jun-16	30-Jun-16	7-Jul-16	New		
							S																						
							A	39,200	28-Feb-17	30-Mar-17	10-Mar-17	27-Mar-17	30-Mar-17	20-Apr-17	N/A	24-Apr-17	28-Apr-17	28-Apr-17	1-May-17	3-May-17	3-May-17	N/A	Mitsu (Cambodia) Co., Ltd	4-May-17	4-May-17	11-May-17	Completed		
G-06/17	Trust Fund No. TF015434	PFMMP/ G-006/17	Supply of 20 Units of Laptop for GSC	NS	Post	GSC	P	20,000																					
							S																						
							A	19,930	28-Apr-17	28-Apr-17	1-May-17	2-May-17	28-Apr-17	4-May-17	N/A	8-May-17	8-May-17	N/A	N/A	9-May-17	9-May-17	N/A	Uniqebro Co.,Ltd	11-May-17	11-May-17	12-May-17	Completed		
G-07/17	Trust Fund No. TF015434	PFMMP/ G-007/17	Supply of 4 Units of Phtocopier for GSC	NS	Post	GSC	P	20,000																					
							S																						
							A	19,976	28-Apr-17	28-Apr-17	1-May-17	2-May-17	28-Apr-17	4-May-17	N/A	8-May-17	8-May-17	N/A	N/A	9-May-17	9-May-17	N/A	Uniqebro Co.,Ltd	11-May-17	11-May-17	12-May-17	Completed		
G-08/17	Trust Fund No. TF015434	PFMMP/ G-008/17	Supply of 20 Units of Projector for GSC	NS	Post	GSC	P	20,000																					
							S																						
							A	19,844	28-Apr-17	28-Apr-17	1-May-17	2-May-17	28-Apr-17	4-May-17	N/A	8-May-17	8-May-17	N/A	N/A	9-May-17	9-May-17	N/A	Uniqebro Co.,Ltd	11-May-17	11-May-17	12-May-17	Completed		
Total								146,432																					

4. ANNEX

4.1 EXTERNAL AUDIT REPORT FINDING

BDO (Cambodia) Limited had conducted external financial audit on PFMRP 04-08 April 2016. Audit Reports comprising Management Letter and Audited Financial Statement were finalized and issued by the auditor on 29 June 2016. The Reports were then submitted to the World Bank at the same day. Below table showed management responses and actions against the external auditor finding and recommendation.

No.	Finding	Recommendation	Responses	Status
1	<u>Quarterly Report</u> : Quarterly Financial Monitoring Reports (“FMRs”) which is now prepared as Interim Unaudited Financial Reports (“IFR”) were not submitted to the World Bank as per the deadline set by the Supplementary Financial Management Manual (“SFMM”).	Quarterly report should be submitted to the World Bank no later than 45 days after the end of each quarter. The IFRs should be prepared and submitted to the World Bank within the time frame set out in the SFMM	The project will follow the auditor’s recommendation	IFR Q1-2016; Q2-2016 and Q3-2016 are timely submitted to the World Bank. GSC will pay more attention in this regards.
2	<u>Settlement of Cash Advance</u> : Certain advances to staff were not properly cleared within 10 working days as stipulated in the SFMM.	Liquidation of advances should be made within the time frame stipulated in the SFMM after the completion of the activity. Long outstanding advances should be closely monitored and cleared within 10 working days after the completion of the activities	GSC commits to further improve advance monitoring process through phone call and email communication.	on-going monitoring
3	<u>Signature of participants</u> : per diem of three participants as stated in the per diem calculation and payment list for signed off and the claims were received by the same individual on behalf of all the participants.	The project management should closely monitor the acknowledgement of payment in all the activities organized by the project to ensure that payments are rightfully received.	The project will follow the auditor’s recommendation	Done
4	<u>Hand-written invoices</u> : auditor noted that the suppliers’ invoices for certain payments were hand-written. Without proper invoices, the project may not be able to ensure the validity of the payments.	All suppliers’ invoices should be properly prepared by the suppliers to ensure the validity.	To ensure the reliability of some kinds of payment, GSC has shifted a variety of services into “Services and Corporate Agreement” for some kind of services such as car wash, the venues for training/workshop, photocopy, translator/ interpreter and air tickets.	Based on WB letter dated 18 July 2016, implementing department refunded USD 20 and KHR 323,200 for the case recorded in JV000111
5	<u>Quotation for procurement of hotel services</u> : “FMIS User Acceptance Test” was organized based on only one quotation.	At least three quotations are obtain for any workshop in order for the project to attain competitive prices and to comply with the SFMM	The project adhered to completed process outlined in SFMM by issuing Request for Quotations to various Service Providers. In future the Project will use “Services and Corporate Agreement” to minimize administrative process.	Significantly done from July 2016 after some kind of service shift to Corporate Agreement.

4.2 INTERNAL AUDIT REPORT FINDING

From 01 April to 31 May 2016, General Department of Internal Audit had conducted internal audit field work on PFMRF for FY 2015. Internal Audit Reports will be finalized and shared with the World Bank by August 2016. Draft key internal audit findings (unofficial translation) are summarized in the table below.

No.	Recommendation	Actioned b GSC Management	Risk Rating	Action Deadline	Status
1	Admin and Finance Section should pay more attention on Filling Management (Letter In and Letter Out) by recording in the proper and timely manners.	Admin Unit will record all letter in and letter out in Journal Book (Hard Record).	Medium	01-Aug-2016	Implemented
2	Admin and Finance Section should pay more attention on daily staff attendances and encourage all staff follow internal rule and regulation.	Admin Unit will regularly monitor staff attendance as per the internal auditor recommendation.	Medium	01-Jul-2016	Implemented
3	Admin and Finance Section, particularly in-charged officials should closely monitored supporting financial documents to ensure full and correct information.	GSC will follow auditor recommendation.	Medium	01-Jul-2016	On-going monitoring
4	Admin and Finance Section, particularly in-charged officials should pay more attention to timely submit IFRs to the World Bank as specified in the SFMM.	GSC will follow auditor recommendation	High	01-Jan-2016	Implemented
5	GSC should push in-charged officials to conduct periodic physical check of fixed assets at all relevant institutions.	GSC will conduct periodic physical check of fixed assets.	High	01-Dec-2016	Implemented
6	GSC should timely prepared fixed assets registers for year 2015 and continue to update the new items in the register.	GSC will follow auditor recommendation.	Medium	01-Sep-2016	Implemented
7	GSC should manage to evaluate the old and damage assets (under the closed PFMRF Project) and then reporting to Fixed Asset Committee for review and approval on fixed assets disposal.	GSC will follow auditor recommendation.	Medium	01-Dec-2016	During physical check of fixed assets, GSC will take proper action for on-site assets disposal.
8	Official in-charged of IT should monitor the surrounding environment for locating server and regularly back up data.	Peach Accounting System is regularly backed up by Finance Team. For the project server, GSC will follow auditor recommendation.	Medium	01-Oct-2016	Implemented
9	GSC should equally inform all Implementing General Departments about Oversea Training Procedure to ensure equity in capacity building. On the other, the notification of the case rejected should be replied in written.	1) GSC has informed all Implementing General Departments about oversea training during budget negotiation 2) In future, GSC will follow auditor recommendation by issuing written notification	High	01-Sep-2016	All important decision regarding the budget for oversea training will be notified in written.

4.3 STATUS OF RECOMMENDATION IN IMPLEMENTATION

A World Bank Group team undertook a mission in Phnom Penh from February 06-15, 2017 to review the PFMMP implementation. The mission objectives were to (i) evaluate the progress and follow up on activities under the September 2016 mission, (ii) assess 2017 Budget FMIS implementation and its roll out to provincial treasuries, (iii) recommend actions/tasks that need to be completed/implemented prior to the end of PFMMP, and initiate project closure discussions during the ICR timeframe and process with GSC.

Regarding part of the objective No. (iii) related Financial Management and Procurement Review, the table below will show the summary of project implementation status against the World Bank Recommendations.

No.	Recommendation/Agreed Actions	Responsibility	Action Deadline	Status
1	<i>Interim Unaudited Financial Report (IFR):</i> The project submitted IFR for the second quarter (July-September 2016) to the Bank on time. The report has been reviewed and found acceptable to the Bank. The due date for next IFR submission is Feb 15, 2017.	GSC Finance Unit	15 February 2017	Done IFRs was timely submitted.
2	<i>External Audit:</i> The selection process for project audit services conducted by MEF commenced in July 2016. Audit Firm will be able to start an audit by April 2017	GSC Finance Unit	30 April 2017	Processing GSC already inform GDICDM to include project in bundling audit. Audit field work will be started by May 2017 soon after the firm is selected.
3	<i>Close Book of Account:</i> GSC Finance Unit shall complete the finance closeout tasks before the end of 4-months grace period: (i) Submission of IFRs (ii) Hand-over of fixed assets to the government (iii) Refund of remaining DA Balance to WB (iv) Opening Escrow Account for Audit Service if required (v) Liaise with external auditor to start audit earlier (vi) Submit audit report to WB (vii) Submit final application to WB before 14 Sept 2017 (viii) Release retention money/guaranty if there is any	GSC Admin and Finance Unit	14 September 2017	On-going GSC will follow the recommendation.
4	<i>Condition prior to Closing Date:</i> “goods delivered and services rendered” must be completed by the closing date. Procurement packages and related activities shall meet these criteria.	GSC Admin and Finance Unit	14 September 2017	On-going These criteria will be taken into account for project payment.
5	<i>FM Staff Arrangement:</i> GSC shall continue to complete housekeeping tasks for FM related obligation.	GSC Admin and Finance Unit	14 September 2017	On-going FM Staff will continue to complete all housekeeping tasks for FM related obligation

No.	Recommendation/Agreed Actions	Responsibility	Action Deadline	Status
6	<i>Project Finance Management Manual:</i> FM Manual for PFMMP was approved by the WB with NOL on June 21, 2016. It's expected that there will be no further revision or updating of the manual while the project is still 4-month away to project closing date.	GSC and WB	14 September 2017	<i>Done</i> No further revision of FM Manual for PFMMP Project.
7	<i>Physical Count of Fixed Assets:</i> at national and sub-national level including fixed assets under FMIS contract	GSC Admin and Finance Unit	March 2017	<i>Partially Done</i> Physical count of fixed assets was done, except the fixed assets under FMIS contract which will be planned in the next quarter.
8	<i>Finance Clinic for FM unit:</i> for proper closure of the project books of account and settlement of outstanding task.	GSC and WB	April 2017	<i>Initiated</i> The event is planned in May 2017.

4.4 PROJECT RESULT FRAMWORK

Project Development Objectives (PDO): The Project Development Objective is to enhance public financial management by strengthening: (a) revenue mobilization and (b) budget execution processes through the implementation of the Financial Management Information System (FMIS). Progress against the principal objective will be measured by the contribution made to the PFMRP's key Performance Indicators and Target set forth under the Stage Two of the PFMRP

These results are at			Project level								
Project Development Objective Indicators											
Indicator Name	Core	Unit of Measure	Baseline	Cummulative Target Values					Frequency	Data Source	Responsibility for Data Collection
				2013	2014	2015	2016	End Target			
Improving budget execution processes through the implementation of the FMIS	<input type="checkbox"/>	Number of treasury office at the national and provincial levels implemmenting FMIS	Procurement process in progress	FMIS contract awarded	System Design	3	26	26 (fully operational FMIS)		FMIS implementation schedule, Progress reports	FMWG, MEF
Budget Execution Reports/ Financial Statements presented with disclosure of according standards used as the basis for their preparation and accounting policies followed	<input type="checkbox"/>	Yes/No	Preparation of IPSAS cash basis in progress	No	No	Partial	IPSAS cash basis report produced	IPSAS cash basis report produced	Annual	Budget execution reports/financial statement	MEF
Enhanced revenue mobilization as measured by (an average of) 0.5 percent of GDP domestic revenue increment per annum ²	<input type="checkbox"/>	Revenue to - GDP ratio	13.0%	14.0%	15.0%	15.5%	16.0%	16.0%		MEF fiscal reports	MEF
Intermediate Results Indicators											
Improve budget classification through the implementation of the uniform account code structure	<input type="checkbox"/>	# of budget classification segments implemented	Six budget classification codes developed [Function Classification (FC), Administrative Classification (AC), Economic Classification (EC), Program Classification (PC), Geographic Classification (GC), Source of Fund Classification (SFC)]	EC	EC	EC,AC,GC,PC	EC,AC,GC,P C,FC,SFC,and Project	EC,AC,GC,P C,FC,SFC,and Project		Progress reports	MEF
Business processes for FMIS-related processes reengineered	<input type="checkbox"/>	Schedules progress	To be business processes being developed and finalized	None	All line departments sign off	The to be business progresses configured in the FMIS	Efficient business progresses successfully implemented by the FMIS	Efficient business progresses successfully implemented by the FMIS	Quarterly	Progress reports	MEF

Indicator Name	Core	Unit of Measure	Baseline	Cumulative Target Values					Frequency	Data Source	Responsibility for Data Collection
				2013	2014	2015	2016	End Target			
Change management for FMIS-related business processes implemented	<input type="checkbox"/>	Schedules progress	Change management and communication plan under development	None	Change management and communication plan developed	Implementation at the national level	Implementation at the sub-national level	Full implementation	Quarterly	Progress reports	MEF
Improved Budget Strategic Plan with detailed costing at 10 ministries implementing the Program budgeting	<input type="checkbox"/>	Measured by # of ministries developed detailed costing Budget Strategic Plan	Budget strategic plans have been developed and are of varying quality	-	1	3	10	10	Annual	Progress reports	MEF
More timely closure of financial accounts at the end of the fiscal year		# of months after each fiscal year	5 to 6 months delay in financial account closure	5 to 6 months	3 to 4 months	1 to 3 months	1 to 2 months	1 to 2 months	Annually	Progress reports	MEF
Improved commitment control implemented under the FMIS through the use of system generated purchase order	<input type="checkbox"/>	All purchase orders generated by the FMIS system	FMIS being configured	No	No	Partial	100% at the national	100% at the national	Annually	Reports from FMWG and project progress reports	MEF
Revenue mobilization action plans developed and its implementation monitored	<input type="checkbox"/>	Scheduled progress (1= finalize and approve strategy and action plans, 2 = prepare sequenced and prioritized action plans, 3 = monitor implementation, 4 = interim monitoring report)	Revenue mobilization strategy developed and (2013-2018) being finalized	1	1	2.3	3.4	Interim monitoring reports developed	Quarterly	Progress reports, annual external advisory panel and PEFA reports	MEF
Tax revenue (direct, indirect, and trade taxes) as a percentage of GDP is increased by 0.3 annually	<input type="checkbox"/>	Annual tax revenue collection	Tax revenue as a percentage of government domestic revenue base	11.8	12.4	12.7	13.0	13.0	Quarterly	TOFE and progress reports	MEF
Non-tax revenue official receipts rolled out to sub-national administration	<input type="checkbox"/>	Central and provincial administrations	Some ministries and 8 provincials administrations		Some ministries and 8 provincials administrations	16 subnational administrations	Full implementation (all subnational administrations) and monitoring	Full implementation (all subnational administrations) and monitoring	Quarterly	Progress reports	MEF
Female staff from the MEF and targeted agencies trained on PFM related skills increased	<input type="checkbox"/>	Percentage of women participant in training	Beginning to strengthen women's participation	5%	10%	15%	20%	20%		Progress reports	MEF